



**Ministry of Economy and Finance**

General Secretariat, Steering Committee  
of the Public Financial Management Reform

No: 334...MEF./G.S.C.....

Phnom Penh, 12 August 2016

**Ms. Leah April**

Senior Public Sector Management Specialist  
The World Bank Cambodia Country Office  
113 Norodom Boulevard, Phnom Penh, Cambodia.

**Subject: Submission of Interim Unaudited Financial Reports as of 30 June 2016**  
Public Financial Management Modernization Project-Grant No. TF015434

Dear Ms. Leah April,

We are pleased to submit herewith Interim Unaudited Financial Reports (IFRs) of Public Financial Management Modernization Project as of 30 June 2016.

The IFRs comprise of (1) Executive Summary of Progress Report (2) Project Balance Sheet, Statement of Sources and Uses of Funds by Disbursement Category, Use of Fund by Project Component (3) Procurement Monitoring Report for Goods, Consultant Services, Training & Workshop and Procurement Tracking Forms and (4) Annexes.

Should you have any comments in this regards, please contact us.

Thank you for your kind assistance and cooperation.

Yours faithfully,

**Ros Seilava**

Secretary General  
General Secretariat, PFMRSC

**CC: H.E. Aun Pornmoniroth**  
Senior Minister, Ministry of Economy and Finance  
Chairman of the PFMRSC

**Kingdom of Cambodia**  
**Nation Religion King**

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**Ministry of Economy and Finance (MEF)**

Public Financial Management Reform Program (PFMRP)

Public Financial Management Modernization Project (PFMMP)

Grant No.: TF015434

Start Date: 07 November 2014

Completion Date: 14 May 2016 Revised Completion Date: 14 May 2017

**INTERIM UNAUDITED FINANCIAL REPORT**

Period: 01 April - 30 June 2016

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# 1. EXECUTIVE SUMMARY OF PROGRESS REPORT

## 1.1 SUMMARY OF ACTIVITIES

### A. Project Overview

In December 2004 the Royal Government of Cambodia (RGC) adopted the Public Financial Management Reform Program (PFMRP), which is a long-term reform program based on stage/platform approach that addresses the overarching and systemic public financial issues. It remains a sector-wide approach.

On 07 November 2013, Public Financial Management Modernization Project (PFMMP) was established to build on the successes of the ongoing Public Financial Management and Accountability Project (PFMAP). Total proposed project cost and financing are USD 12 million, agreed to be financed by standalone Recipient Executed Trust Fund (RETF), Investment Project Financing (IPF) under the Public Financial Management Trust Fund. With the additional financing contributed to the project in the amount of USD 7,600,000 in letter dated April 21, 2015, the total financing amount equal to USD 19,600,000.

As of reporting period, the total Grant made available to PFMMP Project are recorded in the amount of USD 15,503,013 as the following:

- Initial Grant Amount : USD 5,903,013 (Refer to Grant Agreement dated 07 Nov 2013)
- Additional Financing: USD 7,600,000 (Refer to 1<sup>st</sup> Amendment dated 21 April 2015)
- Next Contribution: USD 2,000,000 (Refer to 2<sup>nd</sup> Amendment dated 05 May 2016)

The core project development objective is to enhance public financial management through two main components:

- (i) strengthening revenue mobilization strategy and implementation monitoring and
- (ii) improving budget execution process through the acquisition and implementation of FMIS. Summary of activities under these components is highlighted below.

### B. Progress Activities

Consolidated Annual Work Plan and Budget 2016 for PFMMP were initially submitted to the World Bank on 05 January 2016. Following several discussion, NOL was given on 23 February 2016 in the amount of USD 13,687,932. Taking into consideration the additional request from implementing General Departments, the documents were revised and re-submitted on 04 April 2016. Consolidated Annual Work Plan and Budget 2016 were finally approved on 19 April 2016 in the amount of USD 13,715,844.

With the prediction that major procurement packages for International Competitive Bidding of Office Equipment would be completed by 1<sup>st</sup> Quarter 2016 and delivered and paid two months later, the project budget up to USD 4,255,803 for the 2<sup>nd</sup> Quarter 2016.

In the 2<sup>nd</sup> quarter of 2016, PFMMP Project disbursed only USD 2,290,256.94 or 54% comparing with the above captioned quarterly budget. The low disbursement was mainly resulted from the time consuming ICB Procurement Package and one pending payment of FMIS Contract, leading to huge underspend for Goods Category during the reporting period. Table 1 below shows the summary figure of budget vs. actual expenditure by project component for the 2<sup>nd</sup> Quarter of 2016.

**Table 1: Summary Project Disbursement by Component**

No.	Project Components	April-June 2016			
		Budget (USD)	Actual (USD)	Variance (USD)	Different (%)
<b>1</b>	<b>Strengthening Revenue Mobilization Strategy and Implementation Monitoring</b>				
1.1	Mobilization of Revenue	351,121.00	44,593.53	306,527.47	87%
1.2	Implementation Support-GSC	230,804.00	198,616.08	32,187.92	14%
<b>Total Component 1</b>		<b>581,925.00</b>	<b>243,209.61</b>	<b>338,715.39</b>	<b>58%</b>
<b>2</b>	<b>Improving Budget Execution Process through the Acquisition and Implementation of FMIS</b>				
2.1	Budget Execution Process and Core Treasury System (FMIS Contract)	2,099,000.00	1,429,763.81	669,236.19	32%
2.2	FMIS Implementation Support	1,574,878.00	617,283.52	957,594.48	61%
<b>Total Component 2</b>		<b>3,673,878.00</b>	<b>2,047,047.33</b>	<b>1,626,830.67</b>	<b>44%</b>
<b>TOTAL EXPENDITURE</b>		<b>4,255,803.00</b>	<b>2,290,256.94</b>	<b>1,965,546.06</b>	<b>46%</b>

**B.1 PROGRESS OF COMPONENT 1: Strengthening Revenue Mobilization Strategy and Implementation Monitoring/Support**

**COMPONENT 1.1: Mobilization of Revenue**

Total budget under this sub-component in the amount of USD 351,121.00 was anticipated to mainly support implementing General Departments in training activities and in the supply of office equipment.

From financial perspective, only USD 44,593.53 or 13% of the budget could be disbursed against Consultant Service commitment, while the contracts for the supply of Office Equipment were sign in May 2016 and planned training activities are delayed. Therefore huge payment would be release in the 3<sup>rd</sup> Quarter 2016. However, slight progress can be seen as summarized below.

***General Department of Economic Policy and Public Finance (GDEPFP)***

- *Oversea Training on "Global VAT"*: based on the approved AWPB, two GDEPFP Officials will attend short term training on Global VAT at International Bureau of Fiscal Documentation, Netherland from 06-08 July 2016. The course is focusing on basic principles of VAT/GST System used by various developing countries and advanced economies including the definition of a taxable person.
- *MTEF Local Consultants*: will be selected from the 20 new recruited economists under the budget support from the Ministry of Economy and Finance and therefore GDEPFP requested to reallocate budget for recruiting Consultant in the amount of USD 36,000 to support oversea training and study tour in order to enhance the capacity of in-house officials.
- *Field Visits*: GDEPFP plans to conduct field visits at provinces during August and September 2016 to collect data for preparing report on TOFE and data for report on Construction and Real Estate. There is a bit delay in these activities.

### ***General Department of Internal Audit (GDIA)***

- International Internal Audit Advisor continues to provide technical assistant to GDIA. In this regards, the Advisor was extended for another 40 days service and his final assignment was in June 2016.
- Based on the invitation from GSC, GDIA conducted internal audit field work from 01 April to 31 May 2016 for the financial year 2015. The main objectives of the audit are to improve internal control, provide value added and help to improve the efficiency and effectiveness in project management. Draft summarized audit report could be found in the Annex 4.2.

### ***General Department of Taxation (GDT)***

- Four Local Analysts for Revenue Forecasting Model continues to provide technical support to GDT.
- In late June 2016, GDT submitted a request with detail work plan to conduct dissemination workshop on Stamp Tax in all provinces. The workshops are scheduling from July-August 2016. Therefore, more progress can be seen in the next quarter.

### **COMPONENT 1.2: Implementation Support-GSC**

Under the ongoing implementation support of PFMMP, in this quarter, GSC could totally disburse USD 198,616.08 against the budget of USD 230,804.00. All planned activities were conducted and the minor difference of 14% underspend was mainly resulted from the delay in the ICB Procurement Package. Progress activities are highlighted below:

- *External Audit:* BDO Cambodia (Audit Firm) has been extended to provide external audit service for the project through the bundled audit contract. The project has liaised with BDO to commence auditing the 2015 financial statements of project for both PFMMP and RGC Fund. Audit Reports were finally issued by the BDO Cambodia with the opinion that: the financial statement of the Project for the financial year ended 31 December 2015 are prepared, in all material respects, in accordance with the basis of preparation and accounting policies. The reports were submitted to the World Bank on 29 June 2016 and also posted in the project website. Brief finding from external auditor shown in Annex 4.1.
- *Internal Audit:* Based on the signed additional financing for PFMMP dated 21 April 2015, GSC has invited General Department of Internal Audit to conduct audit field work in April 2016. Internal Audit Reports will be finally completed by August 2016.
- *Interim Unaudited Financial Report:* IFR for Q1-2016 was completely prepared and timely submitted to the World Bank.
- *PEFA Conference and Training:* on 26-29 April 2016, GSC Management and Specialists were financed under PFMMP Project to attend PEFA Conference and Training at Budapest, Hungary. The training was divided into two parts in which the first part was focusing on the discussion of PEFA Framework and Financial Accountability in Year 2016 and second part was focusing on the PEFA Training. It was an opportunity for Cambodia to improve understanding of PEFA Framework and to exchange experience with other countries.
- *Workshop on PFMMP:* on 31 May 2016, GSC organized a Public Awareness Workshop for Union of Youth Federations in order to increase the understanding and participation in the PFMMP. All participants were encouraged to raise their opinions and concerns regarding on what extend the public sectors can contribute in the program. The same training/workshop is needed for future dissemination.

- *PEMNA Conference*: under the RGC fund, on 08-10 June 2016, GSC Management and Specialists attended PEMNA Conference in Philippine with the objective to exchange knowledge and experience regarding Public Financial Management. For PEMNA 2016, there were a lot of interested topics raised for discussion such as Budget Transparency, Budget-Community of Practice, Treasury Community of Practice. GSC plans to host PEMNA Conference in Cambodia in Year 2018 by cooperating with General Department of Budget and General Department of National Treasury.
- *Updated SFMM*: PFMRP is in the process of moving from PFM Stage 2 to Stage 3, a bigger scale and complexity with the increased involvement from Line Ministries and General Departments of MEF. To meet challenge of this trend, it's required a harmonized structure of GSC and coordination procedures. Therefore, on 03 June 2016, GSC proposed to revise Supplementary Financial Management Manual (SFMM). Conditional NOL was given on 21 June 2016 and GSC plans to disseminate the Manual in August 2016.

## **B.1 PROGRESS OF COMPONENT 2: Improving Budget Execution Process through the Acquisition and Implementation of FMIS**

### **COMPONENT 2.1: Budget Execution Process and Core Treasury System**

The project has budgeted USD 2,099,000 under the Sub-Component 2.1, in which USD 2,000,000 for payment to FMIS Contractor and USD 99,000 for the purchase of computer equipment for Line Ministries. 40 units of Laptop and 40 units of Desktop were completely delivered to Line Ministries since the 1<sup>st</sup> Quarter 2016.

Payment for FMIS Contract usually based on the actual goods and services provided. With the request from FMWG, the project has disbursed USD 1,429,763.81 or 71% comparing with the budget during the reporting period. Significant FMIS progress can be summarized based on the 5 major Phases, in which all Phases were completed achieved. The remaining tasks are mainly related with two year warranty period starting from 28 April 2016, the date of the approval on the Final System Acceptance of FMIS as a complete, integrated system.

<b>Description</b>	<b>Major Activities</b>	<b>Status</b>
1. Interception Phase	FMIS Project Plan	100%
2. Elaboration Phase	To be Business Process	100%
3. Construction Phase	System development and configuration	100%
4. Transition Phase	Training and testing	100%
5. Production Phase	Pilot and roll-out (system go-live)	100%

### **COMPONENT 2.2: FMIS Implementation Support**

To support FMIS Implementation, the project disbursed USD 617,283.52 or 39% comparing with the budget plan of USD 1,574,878. ICB Procurement Package represented around USD 652,000 or 41% of the total budget under this sub-component and since no payment was recorded against this package, leaving a huge amount of significant underspends. On the other hand, the delay in training activities and less demand for new Consultant Services Packages also the main reasons for the low disbursement. Progress activities under this sub-component are summarized below.

### ***General Department of Budget (GDB)***

Based on the approved AWPB, Director of Budget Formulation Dept was financed for short course oversea training on Innovation for Economic Development from 25-30 Apr 2016 at Harvard Kennedy School, USA.

### ***General Department of Public Procurement (GDPP)***

GDPP has cooperated with EFI to conduct two sessions of training on Public Procurement in April 2016 in order to enhance awareness and capacity of Budget Entities from Line Ministries on Rule and Regulation of Public Procurement. There were around 360 participants attend the training.

### ***General Department of Sub-National Administration and Finance (GSNAF)***

Five sessions of ToT and Regional Training on BSP for Sub-National Administrations were held in May 2016. The training sessions were designed as a step-by-step approach to raise awareness on BSP Concept, to improve understanding on the determination of indicators and the BSP formulation and to introduce M & E mechanism. They were held at Phnom Penh, Siem Reap, Kratie, and Sihanouk Ville with totally around 360 participants.

### ***General Secretariat of MEF (GS-MEF)***

- Based on the approved AWPB, Legal Affairs Department plans to organize two regional workshops on the effectiveness of legal provision dissemination for Sub National Administration by focusing on PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management. The first workshop was held at Battambang Province in May 2016 with around 400 participants, while the second will be organized in Sihanouk Ville in August 2016.
- Following the procurement process, 1 set of server and 4 units of desktop computer were purchased for Personnel Department to support human resource database system.

### ***Economic and Finance Institute (EFI)***

- Comparing with the previous year, EFI becomes playing active roles in the training delivery to officials of MEF and Line Ministries by cooperating with related General Department. With technical support from General Department of Budget, three sessions of training on “Petty Cash Advance Procedure” were conducted in May 2016.
- EFI also plans to conduct three more sessions of training on “Program Budgeting Execution” for Line Ministries. Since the budget is not sufficient, EFI proposes to reallocate budget under Consultant Service on Training Curriculum Development & Assessment Framework and Methodology amounted USD 60,000 to cover all activities under Training Category.

### ***FMIS Working Group (FMWG)***

During the reporting period FMWG has received technical assistants from international FMIS Functional Advisor and PeopleSoft Functional Advisor and Trainer. In addition 24 ICT, BA, Change Management local consultants are continued to support FMWG. Major progress can be seen in FMIS related training program as the following:

- *Training Institutions:* EZY Infotech Pte., Ltd., Singapore and Premier Informatics Center were selected to provide IT Trainings for FMWG as the following:
  - 1) EZY Infotech Pte., Ltd: provides training program on Oracle Microsoft and Juniper on 12 course below, in which 9 courses delivered in Cambodia and 3 courses delivered in Singapore.
    - ⇒ PeopleSoft PeopleCode Rel 8.53 Ed 1
    - ⇒ PeopleSoft PS/ Vision of General Ledger Rel 9.2 Ed 1
    - ⇒ PeopleSoft PeopleTools SQR 8.53 Ed 1
    - ⇒ Junos Enterprise Routing Skills Camp (JIR, AJER)
    - ⇒ Junos Enterprise Switching Skills Camp (JEX, AJEX)
    - ⇒ Certified Data Centre Professional (CDCP)
    - ⇒ Certified Data Centre Facilities Operation Manager
    - ⇒ Oracle VM Server for SPARC: Installation and Configuration
    - ⇒ Oracle Solaris 11 Advanced System Administration Ed5
    - ⇒ PeopleSoft Query Reporting Rel 8.53 Ed 1.1
    - ⇒ Server Virtualization with Window Server
    - ⇒ Junos Security Skills Camp (JSEC, AJSEC)
  - 2) Premier Informatics Center: provides 5 training courses in Cambodia
    - ⇒ 20410D, Installing and Configuring Window Server 2012
    - ⇒ 20411D, Administering Window Server 2012
    - ⇒ 20412D, Configuring Advanced Window Server 2012 Service
    - ⇒ 20341B, Core Solutions of Microsoft Exchange Server 2013
    - ⇒ 20342B, Advanced Solutions of Microsoft Exchange Server 2013
- *Provincial Missions:* in addition to mission to build wall point and setup PC, Printer and Scanner and mission for on-site support and on-the-job training, FMWG has conducted another mission to Support Helpdesk, Remote Assistance and Computer, Printer & Scanner Maintenance at all Provincial Treasuries scheduling from May to August 2016.
- *Consultation Workshop:* after the completion of FMIS Contract, known as FMIS Stage 1, FMWG conducted a consultation workshop on 26 May 2016 with relevant stakeholders and Line Ministries to inform the successful rolling out of FMIS system and to get input for the preparation of FMIS Stage 2.

## 1.2 VARIANCE ANALYSIS BY DISBURSEMENT CATEGORY ITEMS

The Table below shows the financial performance under each category of PFMMP by comparing the actual disbursed amounts against the budget projection in the reported quarter.

No.	Category Expenditure	April – June 2016			
		Budget (USD)	Actual (USD)	Variance (USD)	Different (%)
1	Goods-FMIS	2,000,000.00	1,429,763.81	570,236.19	29%
2	Goods-General	1,110,860.00	26,952.20	1,083,907.80	98%
2	Consultant Service	504,030.00	211,243.69	292,786.31	58%
3	Training & Workshop	580,623.00	585,978.24	(5,355.24)	1%
4	Incremental Operating Cost	60,290.00	36,319.00	23,971.00	40%
<b>Total</b>		<b>4,255,803.00</b>	<b>2,290,256.94</b>	<b>1,965,546.06</b>	<b>46%</b>

**Goods-FMIS:** approval on the Final System Acceptance of FMIS as a complete, integrated system was on 28 April 2016, (28 extra days) from 31 March 2016 as final project milestone. Though all major Phases/Activities related FMIS contract were completely achieved, the project could disburse USD 1,429,73.81 or 71% against the budget of USD 2,000,000.00. From the overall view, cumulated disbursement for FMIS Category was only 6,019,850.63 or 64% comparing with the contract amount of USD 9,388,888.88. One pending request with huge amount will be disbursed in early July 2016.

FMWG has managed day-day implementation of the contract and payment to contractor, FPT Information System, by adhering to Implementation Schedule, Price Schedule, and Inventory Table. Since the whole FMIS contract implementation completely achieved, except the two year warranty period, the project anticipates that payment under this category will continue to increase in the coming quarter. In this regards, GSC will discuss with FMWG regarding the arrangement for warranty period since the PFMMP Project End Date, 14 May 2016, will come earlier than the warranty period.

**Goods-General:** The project could disburse only USD 26,952.20 or 2% against the budget of USD 1,110,860.00. The long process for ICB Package was just completed in May 2016 and therefore payment could be not recorded in the same period. The record figure of USD 26,952.2 was for the small package using shopping with advertisement method for the purchase of 1 set of server and 4 units of desktops for Personnel Department. Other pending procurement packages related Goods for FMIS System were also the reasons for the underspends.

**Consultant Service:** Total actual disbursed amount of USD 211,243.69 was made to the National and International consultants of PFMMP, which was around 42% compared to the budget plan of USD 504,030.00. Payment to International Consultants is usually based on the output and time spent within the contract. This was the case for a slight percentage of underspends during the period, while the huge percentage resulted from the low demand new consultant packages such as:

- GDB (Budget \$60,000): has not yet submitted request for the recruitment of International Consultant on Budget Preparation and Budget Process.
- GDPP (Budget \$30,000): the consultant will be on board in August 2016.
- GDNT (Budget \$36,000): will submit request to reallocate the budget for IPSAS International Consultant for financing training activity.
- FMWG (Budget \$75,000): has not yet submitted request for the recruitment of PeopleSoft Technical Consultant.

**Training & Workshop:** the project could disburse in the amount of US\$ 585,978.24 or 10% more than the budget of USD 580,623.00. This resulted from some pending payment from the previous quarter as well the full operation for training activities.

**Incremental Operating Cost:** the actual disbursed amount under this category was USD 36,319.00 comparing with the budget of USD 60,290.00. The 40% underspends were mainly result from unutilized fund of USD 13,200 for vehicle insurance, anti-virus for computer and budget assistant for BFD. This fund is needed in the next quarter. On the other hand, there were also less spending on gasoline and vehicle maintenance during the period.

### 1.3 CONSOLIDATED ANNUAL WOK PLAN AND BUDGET 2016

NOL on Consolidated Annual Work Plan and Budget 2016 of PFMMP Project was initially given on 23 February 2016. The document was then revised and the table below showed the latest NOL on 19 April 2016.

**PFMMP Budget by Project Category**

Project Costs by Categories	Use & Available Fund (in USD)			Budget 2016 (USD)-Approved by the World Bank				
	Fund	Used as at 2015	Fund Available	Q1-2016	Q2-2016	Q3-2016	Q4-2016	Total
1 –Goods	19,500,000		13,622,745					
1.1 - FMIS		2,721,214		2,000,000	2,000,000	2,667,675	-	6,667,675
1.2 Goods (general)		37,151		443,190	1,110,860	705,000	77,000	2,336,050
2 –Consultant Service		1,641,285		303,831	497,730	545,730	389,730	1,737,022
3- Local Training/WS		1,246,001		726,335	580,623	727,513	685,266	2,719,737
4-Operating Cost		231,604		79,640	66,590	54,440	54,690	255,360
<b>Total</b>	<b>19,500,000</b>	<b>5,877,255</b>	<b>13,622,745</b>	<b>3,552,996</b>	<b>4,255,803</b>	<b>4,700,358</b>	<b>1,206,687</b>	<b>13,715,844</b>

**PFMMP Budget by Project Component**

Project Costs by Components	Use & Available Fund (in USD)			Budget 2016 (USD)-Approved by the World Bank				
	Fund	Used as at 2015	Fund Available	Q1-2016	Q2-2016	Q3-2016	Q4-2016	Total
<b>1- Strengthening Revenue Mobilization Strategy and Implementation Monitoring</b>	<b>2,000,000</b>	<b>1,086,220</b>	<b>913,780</b>	<b>460,936</b>	<b>680,925</b>	<b>351,925</b>	<b>200,183</b>	<b>1,753,970</b>
1.A-Mobilization of Revenue	1,250,000	451,221	798,779	300,781	351,121	251,771	119,279	1,022,952
1.B- Project Implementation Support	750,000	634,999	115,001	160,155	329,804*	100,154	80,904	731,018
<b>2-Improving Budget Execution Process through acquisition of FMIS</b>	<b>17,500,000</b>	<b>4,791,035</b>	<b>12,708,965</b>	<b>3,092,060</b>	<b>3,574,878</b>	<b>4,348,433</b>	<b>1,006,503</b>	<b>11,961,874</b>
2.A- Supply and Implementation of FMIS Contract	14,000,000	2,721,214	11,278,786	2,060,000	2,821,850*	3,678,825	752,950	9,722,075
2.B- FMIS Implementation Support	3,500,000	2,069,822	1,430,178	1,032,060	753,028*	669,608	253,553	2,239,799
<b>Total</b>	<b>19,500,000</b>	<b>5,877,255</b>	<b>13,622,745</b>	<b>3,552,996</b>	<b>4,255,803</b>	<b>4,700,358</b>	<b>1,206,687</b>	<b>13,715,844</b>

Note: \* Since there was error coding and sorting, the amounts shown sub-components above are different from the amount in the actual report.

## 1.4 SUMMARY OF PROCUREMENT ACTIVITIES

### Procurement Activities for Consultant Services in the 2<sup>nd</sup> Quarter 2016

Package No.	Contract No.	Description	Method	Prior/ Post Review	Procuring Agency	Estimate/ Actual Cost (USD)	Consultant Name	Contract Completion Date	Process
CS-11/16		13 ICT Consultant and Business Analyst for ITD	IC	Post	GSC	\$112,500	-Lis Ratchamrong -Lach Buna -Ly Sovatmony -Khat Sengkry -Bun Chhay -Maun Moninthavorak -So Sokvibol -Soeung Rachana -Nou Sorithiya - Nget Samkhan -Se Sotheng -Mang Sona - Chom Vichet -Chan Oeun -Van Thea	31-Dec-16	Extended
CS-12/16		5 ICT Technicians for ITD	IC	Post	GSC	\$60,000	-Mong Rotha, -Ro Narun -Nget Kimsrang -Pich sambat -Kong Marimoliva	14-May-17	Extended
CS-13/16		Procurement Rule and Regulation Advisor	IC	Post	GSC	\$112,275			Contract negotiation
CS-06/16		5 Chang Management Agency	IC	Post	GSC	\$60,000	-Rith Dariya -Oeu Vearyda -Borney Sangvat -Loch Kimchheang -Choun Channa	14-May-17	Contract signed
CS-15/16		Development of document management system for GDNT	IC	Post	GSC	\$16,000	Mr. Thao Sokvitou	22-Jun-16	Contract signed
CS-16/16		International Consultant to support the draft Prakas and other regulation for the CGT for 3 month (for GDT)	IC	Prior	GSC	\$88,200			CVs of candidate sent to GDT for recommendation
CS-18/16		FMIS Penetration Testing Service for FMWG	SSS	Prior	GSC	\$50,000			CEC is reviewing technical & financial proposal

## Procurement Activities for Goods in the 2<sup>nd</sup> Quarter 2016

Package No	Contract No.	Description	Method	Prior/ Post Review	Procuring Agency	Estimate/ Actual Cost (in USD)	Supplier Name	Contract Completion Date	Process
G-01/15	PFMMP/G SC-G-ICB-002/16 PFM/GSC-G-ICB-003/16	Supply of Computer Equipments' (269 units of Desktop, 116 units of Laptop, 14 units of Projector, 35 units of Scanner, 18 units of Photocopier, 93 units of Black and White printer and 4 units of color printer) for MEF	ICB	Prior	GSC	\$588,164	1) TE AIK HONG Office Machines Supplies Co., Ltd 2) Neeka Limited	3- Aug-16	Delivery Goods
G-11/15	PFMMP/G SC-002/15	Supply, Delivery and Installation of 1 Set of Server and 4 Desktops for MEF	NS	Post	GSC	\$26,952	Neeka Limited	20-Apr-16	Completed
G-01/16		Printing and Supply of 16000 Books for GDMEF	NCB	Prior	GSC	\$480,000			Bid Issuing
G-03/16		Supply of 1 unit of VANN for GSC	NS	Post	GSC	\$35,000			Bid Evaluation
G-04/16		Supply of 4 Units of SUV for GDNT and GDPFP	NCB	Post	GSC	\$120,000			Bid Issuing
G-05/16		Supply and Installation of 25 Units of Auto Voltage and 25 Units of Generator for FMWG	NS	Post	GSC	\$75,000			Bid Issuing
G-06/16		Supply of Maintain and support the electricity work for FMIS (Fluke Electricity Testing) for FMWG	NS	Post	GSC	\$20,000			Bid Issuing

Phnom Penh, ..... August 2016



**Ros Seilava**  
Secretary General, GSC  
Ministry of Economy and Finance

## 2. PROJECT BALANCE SHEET AS OF 30 JUNE 2016

	As of 30 June 2016 (USD)	As of 31 Mar 2016 (USD)
<b>ASSETS</b>		
<b>Current Assets</b>		
Bank (TF)	213,864.96	339,502.28
Advance to Policy Component (Training)	-	-
Advance to Revenue Management (Training)	-	5.00
Advance to General Support (Training)	1,308.00	37,828.00
Advance to Budget Formulation (Training)	-	-
Advance to Budget Execution (Training)	-	-
Advance to admin and finance (Training)	-	6,000.00
Petty Cash	316.68	875.80
<b>Total Current Assets</b>	<b>215,489.64</b>	<b>384,211.08</b>
<b>Project Expenditure</b>		
Goods (General)	610,064.10	583,111.90
Goods (FMIS)	6,019,850.63	4,590,086.82
Consultant's service	2,173,444.97	1,962,201.28
Training/Workshops	2,162,229.21	1,576,250.97
Incremental Operating Cost	296,467.68	260,148.68
<b>Total Project Expenditures</b>	<b>11,262,056.59</b>	<b>8,971,799.65</b>
<b>TOTAL ASSETS</b>	<b>11,477,546.23</b>	<b>9,356,010.73</b>
<b>FINANCING</b>		
Receive from MDTF-Replenish	3,768,368.64	3,076,596.95
Receive from MDTF-Direct Payment	7,709,177.59	6,279,413.78
<b>TOTAL FINANCING</b>	<b>11,477,546.23</b>	<b>9,356,010.73</b>

Approved by,



**Ros Seilava**  
Secretary General

Certified by,



**Yeth Vinel**  
Deputy Secretary General

Verified by,



**Um Youthy**  
Head of Admin & Finance

Prepared by,



**Tep Borita**  
Financial Controller

**2.1 STATEMENT OF SOURCES AND USES OF FUNDS BY DISBURSEMENT CATEGORY AS OF 30 JUNE 2016**

Description	Actual (USD)			Budget (USD)			Variance (USD)			Life of Project (USD)
	Current QTR Actual	Year to Date	Cumulative to Date	Current QTR	Year to Date	Cumulative to Date	Current QTR	Year to Date	Cumulative to Date	
<b>Opening Balance</b>										
Bank (TF)	339,502.28	179,844.43	0.00							
Advance to Budget Execution	0.00	5,607.00	0.00							
Advance to Admin and Finance	6,000.00	0.00	0.00							
Advance to Revenue Management	5.00	0.00	0.00							
Advance to general support group	37,828.00	42,632.00	0.00							
Petty Cash	875.80	212.71	0.00							
<b>A-Total Opening Balance</b>	<b>384,211.08</b>	<b>228,296.14</b>	<b>0.00</b>							
<b>Fund Received</b>										
Receive from MDTF-Replenish	691,771.69	1,534,764.87	3,768,368.64							
Receive from MDTF-Direct Pay	1,429,763.81	3,837,230.02	7,709,177.59							
<b>B-Total fund received</b>	<b>2,121,535.50</b>	<b>5,371,994.89</b>	<b>11,477,546.23</b>							
<b>Uses of Funds</b>										
Goods (General)	26,952.20	565,545.30	610,064.10	1,110,860.00	1,554,050.00	3,307,000.00	1,083,907.80	988,504.70	2,696,935.90	1,025,000.00
Goods (FMIS)	1,429,763.81	3,298,636.92	6,019,850.63	2,000,000.00	4,000,000.00	10,177,049.58	570,236.19	701,363.08	4,157,198.95	10,000,000.00
Consultant's service	211,243.69	532,159.69	2,173,444.97	504,030.00	807,861.00	3,283,055.20	292,786.31	275,701.31	1,109,610.23	4,392,250.00
Training/Workshops	585,978.24	916,227.88	2,162,229.21	580,623.00	1,306,958.00	3,810,228.00	(5,355.24)	390,730.12	1,647,998.79	3,482,750.00
Incremental Operating Costs	36,319.00	72,231.60	296,467.68	60,290.00	139,930.00	410,346.75	23,971.00	67,698.40	113,879.07	600,000.00
Supplement Allowance/POC	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00
<b>C- Total Uses of Fund</b>	<b>2,290,256.94</b>	<b>5,384,801.39</b>	<b>11,262,056.59</b>	<b>4,255,803.00</b>	<b>7,808,799.00</b>	<b>20,987,679.53</b>	<b>1,965,546.06</b>	<b>2,423,997.61</b>	<b>9,725,622.94</b>	<b>19,500,000.00</b>
<b>CLOSING BL (A+B-C)</b>	<b>215,489.64</b>	<b>215,489.64</b>	<b>215,489.64</b>							
<b>Represented by</b>										
Bank (TF)	213,864.96	213,864.96	213,864.96							
Advance to General Support	1,308.00	1,308.00	1,308.00							
Petty Cash	316.68	316.68	316.68							
<b>CLOSING BL</b>	<b>215,489.64</b>	<b>215,489.64</b>	<b>215,489.64</b>							

## 2.2 USE OF FUNDS BY PROJECT COMPONENTS AS OF 30 JUNE 2016

Description	Actual (USD)			Budget (USD)			Variance (USD)			Life of Project (USD)
	Current QTR Actual	Year to Date	Cumulative to Date	Current QTR	Year to Date	Cumulative to Date	Current QTR	Year to Date	Cumulative to Date	
<b>Component 1: Strengthening Revenue Mobilization Strategy and Implementation Monitoring</b>										
<b>1.1 Mobilization of Revenue</b>	<b>44,593.53</b>	<b>292,266.11</b>	<b>743,486.74</b>	<b>351,121.00</b>	<b>651,902.00</b>	<b>1,908,423.00</b>	<b>306,527.47</b>	<b>359,635.89</b>	<b>1,164,936.26</b>	<b>1,250,000.00</b>
GD of Economic and Public Finance	3,746.40	80,340.20	162,079.36	98,238.00	218,941.00	526,607.00	94,491.60	138,600.80	364,527.64	
GD of Internal Audit	26,991.87	97,815.21	321,046.86	39,436.00	76,502.00	353,852.00	12,444.13	(21,313.21)	32,805.14	
GD of Custom and Excises	0.00	0.00	0.00	15,950.00	15,950.00	79,050.00	15,950.00	15,950.00	79,050.00	
GD of Taxation	13,855.26	65,608.90	201,638.72	113,800.00	211,092.00	622,992.00	99,944.74	145,483.10	421,353.28	
GD of State Property and Non Tax Revenue	0.00	31,630.00	41,850.00	57,500.00	90,230.00	196,210.00	57,500.00	58,600.00	154,360.00	
GD of Financial Industry	0.00	16,871.80	16,871.80	26,197.00	39,187.00	129,712.00	26,197.00	22,315.20	112,840.20	
GD of Inspection	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	0.00	
<b>1.2 Implementation Support - GSC</b>	<b>198,616.08</b>	<b>464,538.74</b>	<b>1,099,538.06</b>	<b>230,804.00</b>	<b>390,959.00</b>	<b>1,525,256.95</b>	<b>32,187.92</b>	<b>(73,579.74)</b>	<b>425,718.89</b>	<b>750,000.00</b>
<b>Total Component 1</b>	<b>243,209.61</b>	<b>756,804.85</b>	<b>1,843,024.80</b>	<b>581,925.00</b>	<b>1,042,861.00</b>	<b>3,433,679.95</b>	<b>338,715.39</b>	<b>286,056.15</b>	<b>1,590,655.15</b>	<b>2,000,000.00</b>
<b>Component 2: Improving Budget Execution Process through the Acquisition and Implementation of FMIS</b>										
<b>2.1 Budget Execution Process and Core Treasury System (FMIS Contract)</b>	<b>1,429,763.81</b>	<b>3,378,716.92</b>	<b>6,099,930.63</b>	<b>2,099,000.00</b>	<b>4,159,000.00</b>	<b>10,336,049.58</b>	<b>669,236.19</b>	<b>780,283.08</b>	<b>4,236,118.95</b>	<b>14,000,000.00</b>
FMIS Contract	1,429,763.81	3,298,636.92	6,019,850.63	2,000,000.00	4,000,000.00	10,177,049.58	570,236.19	701,363.08	4,157,198.95	10,000,000.00
Line Ministries	-	80,080.00	80,080.00	99,000.00	159,000.00	159,000.00	99,000.00	78,920.00	78,920.00	4,000,000.00
<b>2.2 FMIS Implementation Support</b>	<b>617,283.52</b>	<b>1,249,279.62</b>	<b>3,319,101.16</b>	<b>1,574,878.00</b>	<b>2,606,938.00</b>	<b>7,217,950.00</b>	<b>957,594.48</b>	<b>1,357,658.38</b>	<b>3,898,848.84</b>	<b>3,500,000.00</b>
GD of Budget	82,576.29	162,523.05	282,199.42	215,700.00	508,130.00	981,595.00	133,123.71	345,606.95	699,395.58	
GD of Sub National Adm. Finance	44,256.14	56,809.34	158,843.73	104,600.00	150,140.00	351,190.00	60,343.86	93,330.66	192,346.27	
GD of Public Procurement	37,794.05	48,358.25	57,298.75	79,420.00	87,920.00	183,120.00	41,625.95	39,561.75	125,821.25	
GD of National Treasury	0.00	85,838.30	132,497.38	224,320.00	294,220.00	592,803.00	224,320.00	208,381.70	460,305.62	
GD of General Secretariat of MEF	452,657.04	895,750.68	2,688,261.88	950,838.00	1,566,528.00	5,109,242.00	498,180.96	670,777.32	2,420,980.12	
<b>Total Component 2</b>	<b>2,047,047.33</b>	<b>4,627,996.54</b>	<b>9,419,031.79</b>	<b>3,673,878.00</b>	<b>6,765,938.00</b>	<b>17,553,999.58</b>	<b>1,626,830.67</b>	<b>2,137,941.46</b>	<b>8,134,967.79</b>	<b>17,500,000.00</b>
<b>TOTAL EXPENDITURE</b>	<b>2,290,256.94</b>	<b>5,384,801.39</b>	<b>11,262,056.59</b>	<b>4,255,803.00</b>	<b>7,808,799.00</b>	<b>20,987,679.53</b>	<b>1,965,546.06</b>	<b>2,423,997.61</b>	<b>9,725,622.94</b>	<b>19,000,000.00</b>

### 3. PROCUREMENT MONITORING REPORT

#### 3.1 PROCUREMENT MONITORING REPORT FOR GOODS-FMIS AND GOODS-GENERAL

Contract Reference		Contract Description		Supplier		Contract Value		Amount Paid		Balance to be Paid		Remark	
Contract No.	Date Signed	Date Start	Date End			Cur	Amount	Transaction	Cumulative		Paid	Date	Ref
<b>I) Goods-FMIS Treasury Centric</b>													
N/A	23-Dec-13	23-Dec-13	23-Feb-16			USD	9,388,888.88						
				Supply and implementation of FMIS Treasury System	FTP Information System			880,016.80	880,016.80	8,508,872.08	8,508,872.08	24-Mar-14	JV00003
								61,962.73	941,979.53	8,446,909.35	8,446,909.35	13-Aug-14	JV00009
								172,363.88	1,114,343.41	8,274,545.47	8,274,545.47	17-Oct-14	JV00015
								843916.26	1,958,259.67	7,430,629.21	7,430,629.21	3-Dec-14	JV00022
								61,372.30	2,019,631.97	7,369,256.91	7,369,256.91	26-Feb-15	JV00033
								496,731.82	2,516,363.79	6,872,525.09	6,872,525.09	26-Jun-15	JV00061
								204,849.92	2,721,213.71	6,667,675.17	6,667,675.17	28-Dec-15	JV00145
								1,022,683.61	3,743,897.32	5,644,991.56	5,644,991.56	19-Jan-16	JV000157
								846,189.50	4,590,086.82	4,798,802.06	4,798,802.06	4-Mar-16	JV000174
								176,643.56	4,766,730.38	4,622,158.50	4,622,158.50	5-Apr-16	JV00186
								113,447.25	4,880,177.63	4,508,711.25	4,508,711.25	22-Apr-16	JV00190
								742,291.99	5,622,469.62	3,766,419.26	3,766,419.26	19-May-16	JV00199
								397,381.01	6,019,850.63	3,369,038.25	3,369,038.25	13-Jun-16	JV00207
							<b>9,388,888.88</b>	<b>6,019,850.63</b>	<b>6,019,850.63</b>	<b>3,369,038.25</b>	<b>3,369,038.25</b>		
<b>Total Goods-FMIS Treasury Centric (I)</b>													
<b>II) Goods-General (Office Equipment, Furniture, Printing)</b>													
N/A	9-Sep-14	9-Sep-14		Purchasing 1 unit of printer for new office of GSC	PTC Computer Co., Ltd	USD	341.00	341.00	341.00	-	-	9-Sep-15	PV000104
PFMMP/GS C-G.002/14	30-Sep-14	30-Sep-14	8-Dec-14	Purchasing one Pickup vehicle Mitsubishi Triton : Double Cab 2.5L 4 WD (White) for ITD	Mitsu(Cambodia).C o., Ltd	USD	25,500.00	25,500.00	25,500.00	-	-	8-Dec-14	PV000169

PFMMP/GS C-G-002/15	19-Aug-15	19-Aug-15	3-Oct-15	Printing 3000 books of Legal Lexicon for MEF (សៀវភៅច្បាប់សម្រាប់ យុត្តិសង្គ្រាម កសហវិ)	JSRC Printing House	USD	11,310.00	11,310.00	11,310.00	-	10-Nov-15	PV000493	
PFMMP/GS C-IOC- 001/14	4-Dec-14	4-Dec-14	12-Jan-15	Supply of 3 Laptops, 2 Desktops and 4 External Hard Disks for GSC	Narita Distribution (Cambodia)	USD	7,367.80	7,367.80	7,367.80	-	30-Dec-15	JV00154 (Adj. from IOC to Goods Cat)	
PFMMP/GS C-G-003/15	2-Oct-15	2-Oct-15	28-Nov-15	Supply and Delivery of 7 Pickup and 3 SUV Vehicles for PFMMP	HGB Auto Co., Ltd	USD	284,690.00	284,690.00	284,690.00	-	28-Jan-16	JV000161	
PFMMP/GS C-G-004/15	9-Dec-15	9-Dec-15	2-Feb-16	Supply and Delivery of 51 Laptops, 12 Printers, 1 Photocopier, 2 LCD Projectors and 4 Scanners for MEF	PTC Computer Co., Ltd	USD	66,479.60	66,479.60	66,479.60	-	15-Mar-16	JV000176	
PFMMP/GS C-G-005/15	9-Dec-15	9-Dec-15	2-Feb-16	Supply and Delivery of 185 units of Desktop for MEF	Neeka Limited	USD	187,423.50	187,423.50	187,423.50	-	15-Mar-16	JV000177	
PFMMP/GS C-G-001/16	20-Feb-16	20-Feb-16	1-Apr-16	Supply of 1 set of Server and 4 units of computer desktop for PD, GS- MEF	Neeka Limited	USD	26,952.20	26,952.20	26,952.20	-	27-Apr-16	PV000709	
<b>Total Goods-General (II)</b>								<b>610,064.10</b>	<b>610,064.10</b>	<b>610,064.10</b>	<b>-</b>		
<b>Total Contract Payment for Goods (I+II)</b>								<b>9,998,952.98</b>	<b>6,629,914.73</b>	<b>6,629,914.73</b>	<b>3,369,038.25</b>		

### 3.2 PROCUREMENT MONITORING REPORT FOR CONSULTANT SERVICES

No	Contract Reference				Contract Description	Supplier	IAs	Contract Amount (\$)	Amount Paid		Balance to be paid	Remark	
	Contract No.	Date Signed	Date Start	Date End					This Period	Cumulative		Date	Ref.
1	PFM/SCS-001-14	25-Dec-13	25-Dec-13	30-Jun-14	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	148,680.00	144,704.82	3,975.18	04-Mar-14; 18-Mar-14; 03-Jun-14; 17-Jun-14; 23-Jun-14; 15-Jul-14; 23-Jul-14	JV00001; JV00002; JV00007; PV00033; PV00039; JV00008; PV00066	
	PFM/SCS-001-14 (1st Amendment)	24-Jun-14	24-Jun-14	28-Feb-15	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	159,120.00	155,955.94	3,164.06	16-Sep-14; 09-Oct-14; 21-Oct-14; 28-Oct-14; 11-Dec-14; 19-Dec-14	JV00011; PV00123; PV00135; JV00016; JV00025; PV00175	
	PFM/SCS-001-14 (2nd Amendment)	24-Nov-14	24-Nov-14	31-Jul-15	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	211,200.00	212,515.64	(1,315.64)	26-Feb-15; 11-Mar-15; 13-Apr-15; 7-May-15; 15-Jun-15; 16-Jul-15; 28-Aug-15; 9-Sep-15	JV00032; PV00250; PV00250; JV00045; PV000293; JV000059; PV000350; JV00089; PV000417	
	PFM/SCS-001-14 (3rd Amendment)	24-Nov-14	24-Nov-14	31-Mar-16	FMIS Functional Advisor	Mr. Bruce Pollock	ITD	208,000.00	40,543.49	21,283.55	03-Nov-15; 09-Dec-15; 06-Jan-16; 11-Feb-16; 23-Feb-16; 09-Mar-16; 18-Apr-16; 11-May-16	PV00481; PV00544; PV00575; PV00615; PV00629; PV00647; PV00651; PV00725	
	PFM/GSC-085-14	16-Jul-14	16-Jul-14	15-Jul-15	Change Management Advisor	Mr. Findlay Herbert	ITD	188,352.00	180,287.41	8,064.59	23-Sep-14; 09-Oct-14; 14-Nov-14; 04-Dec-14; 08-Dec-14; 19-Dec-14; 30-Dec-14; 27-Jan-15; 23-Feb-15; 11-Mar-15	JV00013; PV00123; PV0018; JV00023; PV00168; PV00175; JV00027; PV000214; PV00229; PV00250	
PFM/GSC-085-14 (1st Amd)	21-Jan-15	16-Jul-14	15-Jul-15	Change Management Advisor	Mr. Findlay Herbert	ITD	92,076.00	90,236.57	1,839.43	1-Apr-15; 7-May-15;	JV00041; PV00293		
PFM/GSC-085-14 (2nd Amd)	31-Mar-15	16-Jul-14	15-Jul-15	Change Management Advisor	Mr. Findlay Herbert	ITD	175,304.00	155,668.68	19,635.32	4-Jun-15; 8-Jul-15; 16-Jul-15; 10-Aug-15; 13-Aug-15; 9-Sep-15; 23-Nov-15	JV00056; JV00066; JV00077; PV00350; PV00377; PV00416; PV00516		

3	PFM/GSC-079-14	18-Jul-14	22-Jul-14	21-Jul-15	Int. Internal Audit Advisor	Mr. Peter Murray	IAD	85,680.00		83,846.19	1,833.81	17-Oct-14; 21-Oct-14; 4-Feb-15; 11-Mar-15; 8-Apr-15; 7- May-15	JV00014; PV00135; JV00030; PV00250; JV00044; PV00291;
	PFM/GSC-079-14 (1st Amendment)	8-Apr-15	21-Jul-15	31-Dec-15	Int. Internal Audit Advisor	Mr. Peter Murray	IAD	100,800.00		100,094.68	705.32	28-Sep-15; 16-Oct-15; 10-Nov-15; 09-Dec-15; 09-Feb-16; 09-Mar-16	PV00441; PV00461; PV00492; PV00542; PV00614; PV00647
	PFM/GSC-079-14 (2 <sup>nd</sup> & 3 <sup>rd</sup> Amd)	23-Mar-16	1-Jan-16	30-Jun-16	Int. Internal Audit Advisor	Mr. Peter Murray	IAD	57,600.00		25,802.04	31,797.96	16-May-16; 13-Jun-16	PV00735; PV00766
4	PFM/GSC-081-15	31-Mar-15	31-Mar-15	31-Dec-15	Peoplesoft Functional Advisor and Trainer	Ms. Marie Sainclair	ITD	203,800.00		213,052.50	(9,252.50)	13-Jul-15; 3-Aug-15; 13-Aug-15; 17-Aug-15; 9-Sep-15; 17-Sep-15; 16-Oct-15; 19-Oct-15; 12-Nov-15; 23-Nov-15; 09-Dec-15; 11-Jan-16; 11-Feb-16	PV00377; PV00386; JV00070; JV00076; PV00417; PV00428; PV00461; PV00464; PV00500; PV00518; PV00544; PV00579; PV00615
	PFM/GSC-081-15 (1st Amendment)	13-Jan-16	31-Dec-15	14-May-16	Peoplesoft Functional Advisor and Trainer	Ms. Marie Sainclair	ITD	98,400.00		85,169.50	13,230.50	16-Feb-16; 09-Mar-16; 21-Mar-16; 05-Apr-16; 28-Apr-16; 11-May-16	PV00624; PV00647; PV00655; PV00682; PV00713; PV00726
	PFM/GSC-081-15 (2nd Amendment)	25-May-16	14-May-16	31-Dec-16	Peoplesoft Functional Advisor and Trainer	Ms. Marie Sainclair	ITD	204,800.00		23,436.00	181,364.00	16-Jun-16	PV00778
5	PFM/GSC-082-15	31-Mar-15	31-Mar-15	31-Oct-15	Senior PEFA consultant	Mr. Frans Erik Ronsholt,	GSC	68,141.00		61,070.42	7,070.58	10-Sep-15; 16-Oct-15; 07-Dec-15; 05-Jan-16; 26-Jan-16; 11-Feb-16	PV00420; PV00461 PV00531; PV00585 PV00598; PV00615
	PFM/GSC-083-15 and 1st Amendment	31-Mar-15	31-Mar-15	31-Oct-15	PEFA Consultant	Mr. Tony Bennett	GSC	48,914.00		47,243.08	1,670.92	10-Sep-15; 16-Oct-15; 07-Dec-15; 05-Jan-16; 26-Jan-16; 11-Feb-16	PV00420; PV00461 PV00531; PV00585 PV00598; PV00615
7	Contract between MEF and BDO				External Audit Service	BDO (Cambodia) Limited	GSC	2,794.00		2,794.00	-	25-May-15	PV000306
									<b>Total International Consultant (I)</b>	<b>128,610.73</b>	<b>1,768,593.92</b>	<b>285,067.08</b>	

II) Local Consultant

1	PFM/GSC-068	7-May-14	1-Apr-14	31-Mar-15	Office Manager	Mr. Tes Puthera	GSC	25,575.00		24,576.87	998.13	07-May-14; 22-May-14; 17-Jun-14; 23-Jun-14; 23-Jun-14; 22-Jul-14; 22-Jul-14; 22-Aug-14; 22-Aug-14; 16-Sep-14; 16-Sep-14; 21-Oct-14; 21-Oct-14; 19-Nov-14; 08-Dec-14; 19-Dec-14; 19-Dec-14; 27-Jan-15; 27-Jan-15; 25-Feb-15; 11-Mar-15; 24-Mar-15; 01-Apr-15;	PV00015; PV00021; PV00033; PV00038; PV00039; PV00064; PV00065; PV00091; PV00092; PV00112; PV00113; PV00132; PV00134; PV00151; PV00167; PV00173; PV00174; PV00210; PV00213; PV00240; PV00249; PV00260; PV00267;
2	PFM/GSC-069	7-May-14	1-Apr-14	31-Mar-15	Accountant	Ms. Tep Borita	GSC	19,936.00		18,936.52	999.48		
3	PFM/GSC-070	7-May-14	1-Apr-14	31-Mar-15	Procurement Assistant	Mr. Huy Sovannara	GSC	15,615.00		14,603.98	1,011.02		
4	PFM/GSC-071	7-May-14	1-Apr-14	31-Mar-15	Book Keeper	Ms. Heang Sinourn	GSC	10,096.00		9,095.94	1,000.06		
5	PFM/GSC-068 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Office Manager	Mr. Tes Puthera	GSC	21,320.43		20,322.09	998.34		
6	PFM/GSC-069 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Accountant	Ms. Tep Borita	GSC	16,624.00		15,623.84	1,000.16		
7	PFM/GSC-070 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Procurement Assistant	Mr. Huy Sovannara	GSC	13,051.00		12,050.91	1,000.09	3-Apr-15; 7-May-15; 11-May-15; 17-June-15; 02-Jul-15; 27-Jul-15; 13-Aug-15; 24-Aug-15; 09-Sep-15; 22-Sep-15; 16-Oct-15; 21-Oct-15; 12-Nov-15; 16-Nov-15; 09-Dec-15; 21-Dec-15; 05-Jan-16	
8	PFM/GSC-071 (1st Amd)	31-Mar-15	1-Apr-15	31-Dec-15	Book Keeper	Ms. Heang Sinourn	GSC	8,506.00		7,506.00	1,000.00		
9	PFM/GSC-084/14	16-Jul-14	21-Jul-14	20-Jul-15	Administrative Officer	Ms. Dysi Nori	GSC	12,640.00		11,551.76	1,088.24		
10	PFM/GSC-084/14 (1st Amd)	21-Jul-15	21-Jul-15	14-May-15	Administrative Officer	Ms. Dysi Nori	GSC	11,492.00		5,847.56	5,644.44		
11	PFM/GSC-008-16	6-Feb-16	10-Feb-16	31-Dec-16	Administrative Officer	Ms. Suntearack Soriya	GSC	13,696.66	3,582.96	5,481.12	8,215.54		
12	PFM/GSC-087/14	9-Sep-14	9-Sep-14	8-Sep-15	IT & Adm Assistant	Mr. Noun Rathaksam bath	GSC	11,800.00		10,782.08	1,017.92		
13	PFM/GSC-087/14 (1st and 2nd Amd)	1-Sep-15	8-Sep-15	14-May-17	IT & Adm Assistant	Mr. Noun Rathaksam bath	GSC	22,718.00	3,054.31	9,666.49	13,051.51		

14	PFM/GSC-068 (2nd Amd)	15-Jan-16	1-Jan-16	31-Dec-16	Office Manager	Mr. Tes Puthaera	GSC	28,908.88	5,448.41	12,211.34	16,697.54	22-Jan-16; 11-Feb-16; 24-Feb-16; 09-Mar-16; 22-Mar-16; 05-Apr-16; 05-Apr-16; 09-May-16; 23-May-16; 13-Jun-16; 22-Jun-16;	PV00595; PV00615; PV00630; PV00645; PV00656; PV00680; PV00685; PV00723; PV00743; PV00765; PV00785
15	PFM/GSC-069 (2nd Amd)	21-Jan-16	1-Jan-16	31-Dec-16	Accountant	Ms. Tep Borita	GSC	22,456.00	5,360.96	10,573.66	11,882.34		
16	PFM/GSC-070 (2nd Amd)	15-Jan-16	1-Jan-16	31-Dec-16	Procurement Assistant	Mr. Huy Sovannara	GSC	18,032.08	4,255.61	8,398.75	9,633.33		
17	PFM/GSC-071 (2nd Amd)	15-Jan-16	1-Jan-16	31-Dec-16	Book Keeper	Ms. Heang Sinourn	GSC	11,608.00	2,650.62	5,240.73	6,367.27		
18	PFM/GSC-078	23-Apr-14	23-Apr-14	23-Aug-14	Peachtree Accounting Software	Mr. Thorng Sokhom	GSC	4,117.00		4,117.44	(0.44)		
19	PFM/GSC-080/14	18-Jul-14	24-Jul-14	31-Mar-15	IT Auditor	Mr. Um Youtharo	IAD	7,650.04		6,871.37	778.67		
20	PFM/GSC-080/14 (1st Amd)	8-Apr-15	1-Apr-15	31-Mar-16	IT Auditor	Mr. Um Youtharo	IAD	12,460.00	1,189.83	11,626.46	833.54		

21	PFM/GSC-092-14 and 1st Adm	30-Dec-14	12-Jan-15	11-Jan-16	Database Administrator	Mr. Pich Sambath	ITD	14,183.20	557.02	7,412.99	6,770.21	PV00227; PV00251; PV00249; PV00266; PV00267; PV00286 PV00291; PV00313; PV00322; PV00344; PV00349; PV00368; PV00375; PV00407; PV00413; PV00444; PV00458; PV00474; PV00497; PV00538; PV00542; PV00573; PV00584; PV00609; PV00615; PV00625; PV00638; PV00645; PV00674; PV00680; PV00726; PV00732; PV00755; PV00765
22	PFM/GSC-089-14 and 1st Adm	30-Dec-14	12-Jan-15	11-Jan-16	Web Master and Developer	Mr. Kong Marimoliva	ITD	14,183.20	557.02	7,412.99	6,770.21	19-Feb-15; 11-Mar-15 19-Mar-15; 1-Apr-15; 01-Apr-15; 4-May-15; 7-May-15; 02-Jun-15; 17-Jun-15; 06-Jul-15; 16-Jul-15; 4-Aug-15; 13-Aug-15; 02-Sep-15; 09-Sep-15; 01-Oct-15; 16-Oct-15; 02-Nov-15; 12-Nov-15; 07-Dec-15; 09-Dec-15; 04-Jan-16; 05-Jan-16; 04-Feb-16; 11-Feb-16; 18-Feb-16; 09-Mar-16; 09-Mar-16; 01-Apr-16; 05-Apr-16; 09-May-16; 12-May-16; 07-Jun-16; 13-Jun-16;
23	PFM/GSC-090-14 and 1st Adm	30-Dec-14	2-Jan-15	31-Dec-15	System Administrator	Mr. Mong Ratha	ITD	14,360.00	557.02	7,589.80	6,770.20	
24	PFM/GSC-091-14 and 1st Adm	30-Dec-14	2-Jan-15	31-Dec-15	Network Infrastructure	Mr. Nget Kimsrang	ITD	14,360.00	557.02	7,589.80	6,770.20	
25	PFM/GSC-093-14 and 1st Adm	30-Dec-14	2-Feb-15	31-Jan-16	Database Administrator	Mr. Ro Narun	ITD	13,830.00	557.02	7,059.49	6,770.51	
26	PFM/GSC-099-15	6-Jul-15	6-Jul-15	5-May-16	ICT and Network infrastructure	Mr. Chan Oeun	ITD	6,000.00	1,522.03	5,431.04	568.96	
27	PFM/GSC-100-15,	1-Jul-15	1-Jul-15	30-Apr-16	ICT-System Admin	Mr. Chhom Vichet	ITD	6,000.00	1,526.40	5,502.09	497.91	
28	PFM/GSC-101-15,	1-Jul-15	1-Jul-15	30-Apr-16	ICT-Database Developer /Programmer	Mr. Mang Sona	ITD	6,000.00	1,526.40	5,502.10	497.90	
29	PFM/GSC-102-15,	1-Jul-15	1-Jul-15	30-Apr-16	Multimedia and Graphic Design	Mr. Nget Samkhan	ITD	6,000.00	1,526.40	5,502.09	497.91	
30	PFM/GSC-105-15	1-Jul-15	1-Jul-15	30-Apr-16	ICT and Network Infrastructure	Mr. Se Sotheng	ITD	6,000.00	1,526.41	5,502.10	497.90	
31	PFM/GSC-107-15	15-Jul-15	15-Jul-15	14-May-16	ICT and Network Infrastructure	Mr. Vann Thea	ITD	6,000.00	1,514.21	5,272.98	727.02	
32	PFM/GSC-088-15	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mr. Bun Chhay	ITD	6,000.00	1,526.41	5,502.11	497.89	
33	PFM/GSC-089-15,	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mr. Khat Sengkry	ITD	6,000.00	1,526.41	5,502.11	497.89	
34	PFM/GSC-090-15	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mrs. Lach Bunna	ITD	6,000.00	1,526.41	5,502.11	497.89	
35	PFM/GSC-091-15,	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Ms. Lis Ratchamrong	ITD	6,000.00	1,526.41	5,502.11	497.89	
36	PFM/GSC-092-15,	1-Jul-15	1-Jul-15	30-Apr-16	BA-FMIS Functional	Mr. Ly Sovat Muny	ITD	6,000.00	1,526.41	5,502.11	497.89	
37	PFM/GSC-093-15,	15-Jul-15	15-Jul-15	14-May-15	BA-FMIS Functional	Mr. Nou Sorithya	ITD	6,000.00	1,514.21	5,273.29	726.71	
38	PFM/GSC-094-15,	15-Jul-15	15-Jul-15	14-May-15	BA-FMIS Functional	Ms. Soeng Rachana	ITD	6,000.00	1,514.21	5,273.29	726.71	
39	PFM/GSC-095-15	6-Jul-15	6-Jul-15	5-Apr-16	BA-FMIS Functional	Mr. Ty Limkosal	ITD	6,000.00	24.33	3,933.36	2,066.64	



### 3.3 MONITORING REPORT-TRAINING AND WORKSHOP

No.	Activity Description	Objective	Location	IAs	From	To	Training Days	Participants			Amount Paid (USD)	Date	Remark	Ref
								M	F	T				
<b>I) International Training and Workshop</b>														
1	Debt Sustainability Analysis Training	To provide practical guidance on how to conduct debt sustainability assessment in LICs using the Bank-Fund Joint Debt Sustainability Framework	Bangkok, Thailand	GDB	17-Mar-14	19-Mar-14	3 days	2		2	2,122.00	17-Mar-14; 31-Mar-14	PV00001; JV00004	
2	Reform Communication - Leadership, Strategy and Stakeholder	To strengthening critical communication skills and tools required to support PFM activities. Acquire critical skills for strategic communication development that lead to the development result	USC university, California, LA, USA	GSC, GDNT, GSMEF	1-Jun-15	12-Jun-15	13days	9		9	94,616.92	6-Feb-15 02-Jun-15 17-Jun-15 26-Jun-15	PV000224 PV000318 PV000328 JV000062	
3	Public Expenditure Management Network in Asia Budget Community of the practice (PFMNA-B-CoP)	To provide budget official to have in-dept exchanges experience and lesson learn for current changes that Cambodia is moving towards Performance Based Budgeting System	Malaysia	GDB	28-Jan-15	29-Jan-15	2days	1		1	634.00	18-Feb-15	PV000226	
4	Training on Tax Analysis and Revenues Forecasting at Duke University	Tuition Fees for Training on Tax Analysis and Revenues Forecasting at Duke University	Duke University, USA	GDEFEP	21-Jun-15	17-Jul-15	25days	1		1	13,791.51	17-Jun-15 20-Jul-15 31-Jul-15	PV000330 PV000355 JV000074	
5	Training on Fiscal Decentralization and local government Financial Management	Tuition fees for training on fiscal Decentralization and local Government Financial Management (05-24 Jul 2015)	Duke University, USA	GDSNAF	5-Jul-15	24-Jul-15	18days	1		1	12,064.20	26-Jun-15 20-Jul-15 17-Aug-15 19-Aug-15	PV000334 PV000355 JV000082 PV000389	
6	Training on Budgeting and Financial Management in Public Sector at Duke University	Tuition fee for training on Budgeting and Financial Management in Public Sector at Duke University (19 Jul-07 Aug/15)	Duke University, USA	GSC	19-Jul-15	7-Aug-15	27Days	1		1	13,178.60	2-Jun-15 20-Jul-15 31Aug-15 3-Sep-15	PV000317 JV000092 PV000355 PV000408 PCV000428	
7	Study Tour	Study Tour Vusit to New Zealand	New Zealand	GDSNAF	6-Jun-15	14-Jun-15	7days	10	4	14	53,894.00	24-Jun-15 2-Jul-15	JV000060 PV000341	
8	International Membership of Internal Audit	Internaional Internal Audit Member Renewal for year 2015	USA	GDIA			1 year				305.00	2-Jun-15	PV000316	
9	Comparative Tax Policy	GDEPP officials attend Training at Haward on Comparative Tax Policy	Haward University USA	GDEPPF	17-Aug-15	28-Aug-15	10days	2	0	2	29,076.28	1-Jul-15 20-Aug-15 28-Sep-15	PV000337 PV000392 JV000106	
10	Presentation on the Successful Launch of Cambodia FMIS at USA	To show the Successful Launch of Cambodia FMIS	Washington, USA	ITD and GSC	4-Nov-15	4-Nov-15	1day	3	0	3	22,428.24	05-Nov-15, 27-Nov-15, 07-Dec-15	PV000485 JV000126 PV000528	
11	Oversea Study Tour on Taxation Practice	To oversee the taxation reform such as legal enforcement, E-tax filling system, tax management system	Hanoi, Vietnam and Paris, France	GDEPPF	08-Nov-15; 25-Jan-16	14-Nov-15; 29-Jan-16	10days	12	3	15	78,428.20	27-Nov-15; 30-Nov-15; 11-Feb-16; 16-Feb-16	PV000522; JV000128; JV000169; PV000623	

12	EZY infotech Pte., Ltd, Oracle Training	11 Training program on Oracle and People system at Singapore	Singapore	ITD	1-Nov-15	1-Jan-16	46days	18	3	21	352,526.31	JV000125; JV000137; PV000546; JV000132; JV000165; JV000166; PV000611; PCV00577; PV000736
	Ming Liang Group and Service Excellent and world express tour and service	Air Ticket for ITD officials attend Training program on Oracle and People system at Singapore									5,788.00	PV000590; PV000623
13	Civil Service College, Training on Public Sector Financial Reform Program	Payment for 17 participants of GSC and Line General Departments attend training on Public Sector Financial Reform Program	Singapore	GSC	30-Nov-15	4-Dec-15	5days	16	1	17	60,833.10	PV000546 JV000146 PV000592
14	Harvard Kennedy School, Short Course Training	General Affairs of GDB attending Financial Management in a Changing World in USA (10-15 Jan 2016)	USA	GDB	10-Jan-16	15-Jan-16	5days	1	1	1	9,217.76	PV000554; JV000168; PV000622
15	KSP Regional Workshop in Asia	Two GSC Specialists attending 2015 KSP Regional Workshop in Asia	Hanoi, Vietnam	GSC	18-Nov-16	18-Nov-16	1day	2	2	2	1,701.00	JV000133, PV000565
16	PEMNA Meeting at Korea	PEMNA Treasury Community of Practice Korea	Seoul, Korea	ITD	2-Dec-15	4-Dec-15	3days	1	2	3	5,994.69	JV000139, PV000597
17	Study visit on Housing Development in Singapore	Knowledge sharing and exchange experience regarding Private Residential Properties and related law on Housing Development and Control	Singapore, and Thailand	GDFI	10-Jan-16; 09-Mar-16	14-Jan-16; 12-Mar-16	9days	7		7	16,871.80	JV000158; PV000599; JV000182; PV000662
18	Workshop to Review 8 Draft Notification	To get input for preparing and updating Circulation and Prakas under the direction of Personnel Department	Sunway Hotel, Phnom Penh	PD	21-Dec-15	23-Dec-15	3days					JV000155; PCV00572; PV000612; PV000620; PV000651
19	Harvard Kennedy School, Short Course Training	Budget Formulation of GDB attending training on Innovation for Economic Development	USA	BFD	25-Apr-16	30-Apr-16	6days	1	1	1	9,709.29	PV000654; PV000714; JV000195
20	EZY infotech Pte., Ltd, Oracle Training	12 Training program on Oracle Microsoft and Juniper for FIMWG	Cambodia, Singapore	ITD	8-Jun-16	31-Sep-16	50days				52,955.10	PV000768
21	Premier Informatics Center	5 Training program on Premier Informatics Center	Cambodia	ITD	8-Jun-16	29-Jul-16	25days				2,640.00	PV000769
22	PEFA Conference in Hungary	GSC Management and Specialist attend PEFA Conference in Budapest, Hungary	Hungary	GSC	26-Apr-16	29-Apr-16	4days	10		10	35,420.67	PV000730; PV000739; JV000200
23	Training on Global VAT at Amsterdam, Netherland	To improve in-house capacity regarding Tax Administration and Tax Policy	Amsterdam, Netherland	GDEPP F	6-Jul-16	8-Jul-16	3days	2		2	3,746.40	PV000781
24	Training on Budgeting and Financial Management in Public Sector at Duke University	Tuition fee for training on Budgeting and Financial Management in Public Sector at Duke University (19 Jul-07 Aug/15)	Duke University, USA	GSC	24-Jul-16	12-Aug-16	20Days	1		1	9,660.00	PV000752; PCV000673
<b>Total International Training and Workshop (I)</b>											<b>892,138.56</b>	

II) Local Mission													
	Mission to provinces	For the survey on Change Management and Business Process	PNH, KDL and BMC	ITD	24-Mar-14	29-Mar-14	6 days	6		6	630.00	21-Apr-14	JV00005
1	Mission to provinces	For the survey on Change Management and Business Process	PNH, KDL and BMC	GDNT	24-Mar-14	29-Mar-14	6 days	4		4	504.00	27-Jun-14	PV00027
2	Mission to provinces	For the survey on Change Management and Business Process	KPC and Kep	ITD	25-Aug-14; 01-Sep-14	27-Aug-14; 03-Sep-14	8 days	9	3	12	984.00	22-Aug-14; 29-Aug-14; 16-Sep-14	PCV00120; PCV00130; JV00012
3	Mission to provinces	Mission to provinces to follow up the efficiency of commercial bank services	KRT, RTK & ODM	GDNT	10-Nov-14	29-Nov-14	10 days	6	2	8	2,616.00	10-Nov-14; 04-Dec-14	PCV00200; JV00024
4	Mission to provinces	Mission to provinces to follow up the efficiency of commercial bank services	SR, PVH & MDKR	GDNT	1-Dec-14	20-Dec-14	10 days	6	2	8	2,614.60	02-Dec-14; 22-Dec-14; 31-Dec-14	PCV00223; PCV00234; PCV00236; JV00028
5	Mission to provinces	Mission to province for the study on Business Process and Training Need	Takeo	ITD	11-Mar-15	13-Mar-15	02days	7	2	9	820.00	2-Mar-15	PV000252
6	Mission to provinces	Mission to province on the rolling out official receipts to provincial departments	BTB and KPT	GDNS	19-Apr-15	30-Apr-15	9days	9	1	10	2,644.00	18-May-15	JV000050
7	Mission to provinces	Mission to Svay Rieng to attend dissemination workshop on National Administration Report Program	Svay Rieng Province	GSC	2-Sep-15	4-Sep-15	2days	3		3	286.00	11-Sep-15 14-Sep-15	JV000099 PCV000475
8	Mission to provinces	Mission to KKG, SHV, KPS, KCH, PST, Pailin, KRT, RTK, STG and Thong Khnum Provinces for strengthening HRM	Varoitus province, Cambodia	PD	15-Jul-15	9-Sep-15				40	6,986.00	14-Sep-15; 18-Sep-15 23-Sep-15	JV000100 PV000429 PV000440
9	Mission to provinces	Mission to PV and SVR Provinces (23 Aug-05 Sep 15) for IT training -GDNT	PV, SVR provinces	GDNT	23-Aug-15	5-Sep-15	10days	30	12	42	2,767.00	18-Sep-15	JV0000104
10	Mission to provinces	Mission Fee for driving ITD official to KPM, PVH, TKO & Kep Provinces (03-11 Sep 15)	I KPM, PVH, TKO & Kep Provinces	ITD	3-Sep-15	11-Sep-15	4days	2		2	433.00	18-Sep-15; 07-Sep-15	JV000103 PCV00469
11	Mission to provinces	Mission to KPC and KPM (12-25 July 2015) for IT training	KPC and KPM	GDNT						60	3,106.50	4-Aug-15	JV000075
12	Mission to provinces	Mission to Battambang provinces for attending for presentation on PFMRP in training work	BTB province	GSC				2	0	2	164.00	13-Aug-15	PCV000446
13	Mission to provinces	Mission to Kampot ( 21-27 June,15) and Sihanouk province (28 June -4 July/2015 ) for IT training to provincial Department	Sihanouk province	GDNT	21-Jun-15	4-Jul-15	13days	41	20	61	3,142.00	22-Jul-15	PV000358
14	Mission to provinces	Mission to Takeo (20-25 Jul 2015) for monitoring the efficiency of commercial bank	Takeo province	GDNT	20-Jul-15	25-Jul-15	5days	4	1	5	1,104.00	31-Jul-15 13-Aug-15	JV000072 PCV000445
15	Mission to provinces	Mission to KPS an KKG (02-15 Aug 2015) for IT Training	KPS and KKG	GDNT	2-Aug-15	15-Aug-15	10days	32	12	44	2,674.50	21-Aug-15	JV000085
16	Mission to provinces	Mission to KCH and KPS (20-33 Aug 2015) for monitoring the efficiency of commercial Bank	KCH, KPS provinces	GDNT	10-Aug-15	22-Aug-15	10days	6	1	7	2,208.00	27-Aug-15	JV000087

18	Mission to provinces	Mission to Mondulkiri (29 Jul -01 Aug 15) for strengthening HRM	Mondulkiri province	PD	29-Jul-15	1-Aug-15	4days	3	2	5	780.00	28-Aug-15	JV000088
19	Mission to provinces	Mr.Huo Pov and Mr. Teng sokny driving ITD officials to KRT, STG, BMC & SRP, BTB, SHV, KKG	Varolus province , Cambodia	ITD	21-Aug-15	29-Aug-15		2		2	548.45	17-Aug-15 31-Aug-15	JV000090 PV000387
20	Mission to provinces	Mission to Pailin (17-29 May 2015), BMC & TKO, (01-12 Jun 15) and ODM (14-26 Jun 15)	Pailin, BMC , TKO and ODM	Non-Tax	17-May-15	26-Jun-15				20	7,576.00	9-Jul-15	JV000067
21	Mission to provinces	GSC deputy for presentation on Public Financial Management Reform Program in relating with National of the Public Administration	Siem Reap Province	GSC	5-Jul-15	7-Jul-15		2	0	2	164.00	7-Jul-15	PCV000408
22	Mission to provinces	Mission to Takeo , BTB and BMC, KCH for IT Training	Takeo, BTB ,BMC	GDNT	13-Sep-15	7-Nov-15	22days	3		3	5,335.00	1-Oct-15, 28-Oct-15, 17-Dec-15	PV000447, JV000116, PV000553
23	Mission to province	Per diem for mission to TKO, KPT, Kep, SVR, PV,KDL, KPC BTB, BMC, Kg.Thom, PVH, ODM, SRP provinces strengthening HRM	TKO, KPT, Kep, SVR, PV,KDL, KPC, BTB, BMC, Kg.Thom, PVH, ODM, SRP	PD	5-Aug-15	28-Oct-15	96days	9	2	11	8,385.00	07-Oct-15, 19-Oct-15, 28-Oct-15, 05-Nov-15, 07-Dec-15	PV000451 JV000113 JV000117 PV000490, PV000527
24	Mission to province	Mission to build wall point and setup PC, Printer, Scanner for Provincial Treasuries	All provinces	ITD	29-Nov-15	13-Feb-16	73days	14		14	27,870.00	28-Dec-15; 22-Jan-16; 15-Feb-16; 05-Apr-16; 08-Apr-16; 18-Apr-16;	JV000144; JV000159; JV000171; PV000676; PCV00622; JV000188
25	Mission to province	Mission for on-site support and on the job training for Provincial Treasuries related FMIS go live	All provinces	ITD	4-Jan-16	29-Jan-16	22days	26	7	33	33,708.00	09-Feb-16, 22-Apr-16	JV000167; JV000192
26	Mission to provinces	Mission to RTK and STG for IT Training	RTK and STG	GDNT	15-Nov-15	5-Dec-15	14days	3		3	2,600.00	11-Jan-16	JV000156
27	Mission to provinces	Mission to Per diem for mission to SRP and PST for IT training for PTs	RTK and STG	GDNT	20-Nov-15	23-Jan-16	14days	3		3	2,544.00	15-Feb-16	JV000172
28	Mission to provinces	Mission to support help desk, remote assistance, and computer maintenance related FMIS support	All provinces	ITD	8-May-16	9-Jul-16	69days	14	5	19	12,208.00	18-May-16; 30-May-16; 30-May-16; 13-Jun-16; 15-Jun-16; 28-Jun-16; 30-Jun-16	JV000198, JV000203, JV000205; JV000208; JV000213; JV000214; JV000215
<b>Total Local Mission (II)</b>											<b>135,402.05</b>		

III) Local Training Workshop and Retreat

1	SCS Retreat and Project Orientation Workshop	1) Define mission/goal, rules, discipline, performance evaluation, action plan and budgeting of GSC 2) Improve understanding on procurement and operations under Bank's Guideline and Procedure	Rock Royal Hotel, Kep Province	GSC	17-Feb-14	20-Feb-14	4 days	13	5	18	4,609.80	24-Mar-14	PV00002
2	2nd GCS Retreat	1) Define mission/goal, rules, discipline, performance evaluation, action plan and budgeting of GSC	Nataya Resort, Kampot	GSC	22-Jan-15	24-Jan-15	2days	20	4	24	2,716.82	2-Feb-15 09-Feb-15	PV000220 JV000031
3	FMIS Induction Workshop, Change Mgt. Training, FMIS Invisioning Workshop	To introduce the important of FMIS Treasury System and call for support and participation from related agencies	ITD Meeting Room, MEF	ITD	11-Apr-14	23-Apr-14	6 days	43	15	58	5,135.00	8-May-14	JV00006
4	Training program on Program Budgeting and Budget Entity (4 Sessions)	1) Improve capacity of Trainers of Trainees 2) Improve capacity of budget officials from 15 LMs to be full program budgeting in 2016	Le Royal and Sunway Hotels		13-Oct-14	28-Oct-14	8 days			935	64,033.94	17-Oct-14; 30-Oct-14; 18-Nov-14; 27-Nov-14; 27-Nov-14; 27-Nov-14	PV000127; PCV00190; PV000149; PV000158; PV000159; JV000020
5	Training on Cash Management planning	1) To ensure efficiency and effectiveness of cash management planning 2) To monitor national revenue and expenditure	Tonle Bassac Restaurant	GDNT	18-Dec-14	19-Dec-14	2 days			120	2,360.00	17-Dec-14; 26-Dec-14 06-Jan-15	PV000172; PV000187 PV000188
6	Workshop on Internal Audit Report standard	Enhance capacity of Internal Auditors in preparing standard report for LMs and public enterprises	Kampot Province	GDIA	11-Nov-14	12-Nov-14	2 days			115	21,063.19	13-Nov-14; 28-Nov-14; 01-Dec-14;	PV000146; JV00021; PV000160
7	Training on Guideline for the Conduct of Pilot-Risk Based Audit	Training officials from Interior Ministry	GDIA-MEF	GDIA	16-Dec-14	19-Dec-14	4 days			25	642.30	17-Dec-14; 29-Dec-14	PV000172; JV00026
8	Training on Guideline for the Conduct of Audit Assurance Assignment	Training officials from MCS, Mol, NBC, MCFA, MoT, MoWRAM, MoSALVY & MNASRL	GDIA-MEF	GDIA	12-Jan-15 26-Jan-15 9-Feb-15	15-Jan-15 29-Jan-15 12-Feb-15	12days			60	1,588.00	19-Jan-15 06-Mar-15	PV000202 JV000037
9	Workshop on "Audit IT Application"	To provide the participants on vital of software audit program, IT monitor system, Ongoing audit program system, IT structure of auditing and audit on FMIS system.	Himawari Hotel	GDIA	5-Feb-15	6-Feb-15	02days	97	19	116	7,679.55	24-Feb-15 27-Feb-15 02-Mar-15 20-Mar-15	JV000034 PV000232 PV000233 PV000242 PV000255
10	organizing 4 more session on conduct of Audit Assurance assignment	Office stationery for GDIA organizing 4 more session on conduct of Audit Assurance assignment from May- August 2015	Phnom Penh, MEF, Cambodia	GDIA							325.28	27-May-15	PV000310
11	Guideline for conduct of Pilot Risk Based Audits	Training on Guideline for conduct of Pilot Risk Based Audits	MEF, Cambodia	GDIA	25-May-15	20-Aug-15	19days	259	65	324	1,649.00	7-Sep-15	JV00097
12	Workshop on Taxation Provision Dissemination	Taxation Provision Dissemination	Intercontinenta I Hotel	Legal Affairs Council	14-Oct-14	14-Oct-14	1 day	218	25	243	7,914.68	16-Oct-14; 22-Oct-14; 24-Oct-14; 30-Oct-14	PV00126; PV00141; PV00142; JV00017
13	Public Forum of Financial Management Law 2015	Public Forum of Financial Management Law 2015 of MEF on 22 December 2014	MEF Meeting Rooms	MEF	22-Dec-14	22-Dec-14	1days			125	210.50	15-Jan-15 09-Feb-15	PCV000259 PCV000288
14	Mr. Heang Soyar, GSC Specialist, attending training on Public Relation	Providing the use of effective Public Media, the power of media, writing strategies, News analyst strategies and Reporting strategies.	American Institute, Phnom Penh	GSC	7-Mar-15	29-Mar-15	8days	1		1	150.00	27-Feb-15	PCV000310

15	Enhance the capacity of trainers of training	Meeting room Packages for BFD organizing training to enhance the capacity of trainers of training	Intercontinenta I Hotel	BFD	26-Mar-15	27-Mar-15	2days				25	1,812.35	10-Apr-15 20-Apr-15	PV000279 PV000282
16	Meeting room Packages for BFD	Meeting room Packages for BFD organizing training on PB and BE on 04-05 and 07-08 May 2015	Intercontinenta I Hotel	BFD	4-May-15	8-May-15	4days				550	25,920.00	2-Jun-15	PV000315
17	Training on BE & PB	Training on Budget Entity and Program Budgeting	Le Royal Hotel , Phnom Penh	GDMEF	25-May-15	26-May-15	2days				120	7,800.40	4-Jun-15 17-Jun-15	JV000055 PV000326
18	Meeting to review the progress of budget Strategic Plan Formulation	Meeting to review the progress of budget Strategic Plan Formulation	Golden Sand Hotel , Sihanouk province	GDSNA F	20-Mar-15	21-Mar-15	2days				30	5,139.80	7-Apr-15 8-Apr-15 9-Apr-15	PV000276 JV000043 PCV000336
19	Budget strategies Plan Regional Training for Sub-National Administration	Workshop on Budget strategies Plan Regional Training for Sub-National Administration at Svay Rieng , Siem Reap and Preah Sihanouk province, kratie and Battambang province	Svay Rieng , Siem Reap; Sihanouk; Kratie and Battambang provinces	GDSNA F	5-May-15	11-May-15	3days		181	44	225	14,221.52	29-May-15 02-June-15	JV000053 PV000319 PCV000378
20	Consultative workshop on Budget Strategies Plan for sub-national Administration	Consultative workshop on Budget Strategies Plan for sub-national Administration on 07 April 2015	Sunway Hotel , Phnom Penh	GDSNA F	7-Apr-15	7-Apr-15	1days		167	18	185	16,714.87	10-Apr-15 30-Apr-15 05-May-15	JV000049 PV000279 PV000288
21	PFM Annual Reviews 2014	PFM Annual Reviews 2014	Sokha Hotel , Phnom Penh	GSC	21-May-15	22-May-15	2days		300	100	400	44,073.87	29-May-15 17-June-15 8-Jul-15	JV000054 PV000324 PV000325 PV000326 JV000065
22	Public Forum on Macro Economy and budget Plan 2016	Forum on Macro Economy and budget Plan 2016, MEF on April 07, 2015- interpretation fee, Photocopies documents fee and Earphone rental	MEF-Phnom Penh	MEF	7-Apr-15	7-Apr-15	1day					269.46	9-Apr-15 10-Apr-15 24-Apr-15	PCV000338 PCV000339 PCV000346
23	Ms.Chap sovannara, Official of IT Department	Training on FMIS Training of trainer conducted on 25-26 May 2015	MEF-Phnom Penh	ITD	25-May-15	26-May-15	2days					540.00	17-Jun-15	PV000331
24	GDT workshop on PFMRP and Medium Term Revenue Mobilization strategy (7 Sessions) for Central Level	GDT workshop on PFMRP and Medium Term Revenue Mobilization strategy (7 Sessions) for Central Level	Phnom Penh,	GDT	6-Aug-15	19-Aug-15	7days				3773	33,785.52	12-Aug-15 03-Sep-15 23-Sep-15 17-Sep-15 28-Sep-15 05-Oct-15	PCV000443 PV000411, PCV000479 PV000426 PV000442 JV000108
25	ITD Retreat	ITD retreat at Sihanouk Ville on 24-25 August 2015	Sihanouk Ville, Cambodia	ITD	24-Aug-15	25-Aug-15	2days		18	5	23	4,950.00	7-Sep-15 11-Sep-15 07-Sep-15	PV000421 JV000096 PCV00470
26	UAT Training	Two coffee break and one buffet lunch for training program on UAT2 on 28 August 2015	MEF, Cambodia	ITD	28-Aug-15	28-Aug-15	1day		25	6	31	480.00	14-Sep-15	PV000422
27	UAT Training	FMIS User Acceptance Test 2	MEF, Cambodia	ITD	31-Aug-15	18-Sep-15	15days		35	15	50	672.00	29-Sep-15	JV000105
28	1) Sunway Hotel Phnom Penh. 2) Ms. Chap Sovannara, ITD official	Organizing 4 sessions of training program on Basic PC skills (03-26 August 2015 )	Phnom Penh, Cambodia	ITD	3-Aug-15	26-Aug-15	17days		52	50	102	23,552.00	3-Sep-15	PV000409 JV000093

29	Exchange experience with Singapore regarding Performance review and Evaluation	Office stationery for EFI's meeting to exchange experience with Singapore regarding Performance review and Evaluation on 20 August 2015	Phnom Penh, Cambodia	EFI	20-Aug-15	20-Aug-15	1day				25	322.60	31-Aug-15 1-Sep-15	JV00091 PV000442
30	TOT training on "Budget Entity' and Program Budget Execution	Office stationery EFI organizing TOT training on "Budgeting Entity" and Program Budgeting Execution"	Phnom Penh, Cambodia	EFI							125	325.50	17-Sep-15	PV000426
31	Procurement clinic and SFMM workshop	Procurement clinic and SFMM workshop (05-07 August 2015)	Sihanouk province, Cambodia	GSC	5-Aug-15	7-Aug-15	3days	59	31	90	25,248.57	21-Aug-15 26-Aug-15 19-Aug-15	JV000086 PV000400 PV000390	
32	Training on BE and PB	Meeting room packages for training on BE and PB conducted by GS-MEF (25-26 May 2015)	Phnom Penh, Cambodia	GS-MEF	25-May-15	26-May-15	2days			107	5,706.00	7-Jul-15	PV000345	
33	IT Department official - Mrs. Chap Sovannara	FMIS Super User Go-Live 2 training (20-30 July 2015 )	MEF- Cambodia	ITD	20-Jul-15	30-Jul-15	10days	40	10	40	8,542.00	12-Aug-15 17-Aug-15 18-Aug-15	JV000079 PV000384 PCV000453	
34	IT Department official - Mrs. Chap Sovannara	FMIS Go-Live Stage 1 on 20 July 2015- Interpretation services , printing 300 units of bags, Chair rental	MEF- Cambodia	ITD	20-Jul-15	20-Jul-15	1day			330	3,160.44	31-Jul-15 4-Aug-15 11-Aug-15 13-Aug-15 17-Aug-15	PV000371 PV000372 PV000382 JV000073 PCV000444	
35	PFM Bulletin	Printing 300 units of PFM Bulletin	MEF- Cambodia	GSC							690.00	11-Aug-15	PV000372	
36	26 workshop on PFMRP and RMS (2014-2018) for provincial Level	Increasing awareness among tax payers and tax officers about the norm of tax declaration	All provinces	GDT						3824	93,761.37	19-Oct-15, 20-Oct-15, 05-Nov-15, 05-Nov-15, 13-Nov-15, 13-Nov-15, 27-Nov-15, 27-Nov-15, 30-Nov-15, 30-Nov-15, 27-Nov-15, 07-Dec-15, 09-Dec-15, 15-Dec-15, 16-Dec-15, 18-Dec-15, 18-Dec-15, 23-Dec-15, 28-Dec-15, 28-Dec-15	JV000114, PV000468, PV000486, PV000486, PV000488, PV000503, PCV00515, PV000525, JV000127, JV000129, PCV00519, PV000525, PV000532, PV000540, PV000548, JV000142, PV000555, PV000556, PV000561, PV000566, JV000142	
37	Consultation workshop of LAD	To get input for Legal Lexicon	Phnom Penh	LAD	23-Sep-15	23-Sep-15	1day			287	10,713.88	05-Oct-15, 09-Oct-15, 14-Oct-15, 16-Oct-15	PV000450 PV000455 PV000456 JV000111	
38	Workshop on introduction to performance audit	Workshop on introduction to performance audit	Siem Reap	GDIA	6-Oct-15	7-Oct-15	2days			135	27,191.10	09-Oct-15, 02-Nov-15, 10-Nov-15, 16-Nov-15, 19-Nov-15, 23-Nov-15, 07-Dec-15, 28-Dec-15	PV000455, PV000480, PV000495, JV000122, PV000513, PV000519, PCV00523, PV000567	

39	Workshop on the strengthening of Ownership on Public Financial Management Reform	Workshop on the strengthening of Ownership on Public Financial Management Reform	Phnom Penh	GSC	30-Sep-15	30-Sep-15	1day	299	55	354	19,744.32	08-Oct-15, 19-Oct-15, 23-Nov-15	PV000454 JV000112 PV000519
40	Sunway Hotel Phnom Penh	Coffee Break and Buffet Lunch for FMIS User Acceptance Test training scheduling from 31 August - 18 September 2015	MEF, Cambodia	ITD	31-Aug-15	18-Sep-15	15days	35	15	50	7,020.00	2-Nov-15	PV000477
41	Internal Meeting on CAP3 Book	To finalize the preparation of CAP3 and CAP3 Book	Kampot Province	GSC	29-Oct-15	1-Nov-15	2days	24	2	26	3,192.00	03-Nov-15 04-Nov-15 27-Nov-15	PV000483 JV000118 PV000523
42	Seminar on "Public Financial Management Reform of China Experience"	Knowledge sharing among other country regarding PFM Reform	Siem Reap, PNH, and China	EFI	19-Oct-15; 25-Jan-16	22-Oct-15; 29-Jan-16	7days	40	6	46	6,024.00	05-Nov-15; 16-Nov-15; 30-Nov-15; 07-Dec-15; 15-Feb-16;	PV000486; PV000508; JV000131; PV000535; JV000173
43	Personnel Department organizing retreat at Sihanouk Ville (21-23 Oct 2015)	PD Retreat at Sihanouk Ville	Sihanouk Ville, Cambodia	PD	21-Oct-15	23-Oct-15	3days	5	22	27	6,369.63	05-Nov-15, 08-Dec-15, 15-Dec-15	PV000489, JV000135, PV000548
44	Training on M & E of RMS 2014-2018 on 23 Oct 2015	Training on M & E of RMS 2014-2018 on 23 Oct 2015	Siem Reap	GDEPF P	23-Oct-15	23-Oct-15	1day	19	21	40	5,121.00	05-Nov-15 10-Nov-15 11-Nov-15	PV000491 PV000496 JV000121
45	Workshop on PEFA	Dissemination of PEFA Report among all stakeholder	Phnom Penh	GSC	21-Oct-15	21-Oct-15	1day	112	17	129	9,281.65	10-Nov-15, 27-Nov-15, 07-Dec-15, 7-Dec-15, 15-Dec-15	PV000495 PV000524 PCV00526 PV000530 PV000548
46	Training on Program Budgeting Execution for 15 LMs for 3 Sessions	To build the capacity of Budget Officer regarding the Program Budgeting Formulation	Phnom Penh	GDB	02-Nov-15, 05-Nov-15, 16-Nov-15	03-Nov-15, 06-Nov-15, 17-Nov-15	2days	56	176	232	24,001.20	16-Nov-15, 20-Nov-15, 23-Nov-15, 14-Dec-15, 15-Dec-15, 25-Jan-16	PV000515 JV000123 PV000520 PV000547 PV000548 PV000596
47	Retreat of General Secretariat-MEF on GDAP3	Retreat of General Secretariat-MEF on GDAP3	Kep	GS-MEF	6-Nov-15	7-Nov-15	2days	14	59	73	12,484.33	18-Nov-15, 15-Dec-15, 16-Dec-15, 30-Dec-15	JV000124, PV000548, PV000551, PCV00543
48	Training on "Budget Entity and Program Budget Execution	To T Training on "Budget Entity and Program Budgeting Execution" from 21 Sept-14 Oct 2015	Phnom Penh	EFI	21-Sep-15	14-Oct-15	15days	5	21	26	4,700.00	30-Nov-15	JV000130
49	Training on TOFE/GFS at Siem Reap Province on 16 Nov 2015	Training on TOFE/GFS at Siem Reap Province on 16 Nov 2015	Siem Reap	GDEPF P	16-Nov-15	16-Nov-15	1day	9	43	52	6,789.00	08-Dec-15, 16-Dec-15, 17-Dec-15	JV000134, PCV00533, PV000552
50	Workshop on the strengthening of legal document compliance of public procurement and consultation workshop on standard bidding documents	To disseminate legal document compliance and to get input for Standard Bidding Document	Phnom Penh	GDPP	18-Dec-15	23-Dec-15	2days			423	11,003.90	28-Dec-15, 28-Dec-15, 15-Jan-16, 28-Jan-16	PV000565 PV000569 PV000588, JV000163

51	FMIS related training	Organizing workshop on Champion and Change Agent Network	Phnom Penh	ITD	25-Dec-15	25-Dec-15	1 day			43	2,460.00	30-Dec-15; 30-Dec-15	PV000570 JV000147
52	FMIS related training	Training on FMIS End User Session 1: 30 Nov-11 Dec 2015 and Session 2: 14-24 Dec 2015, Session 3: 28-29 Dec 15 & Session 4: 30-31 Dec 15; Session 5: 01-11 Feb 16	Phnom Penh	ITD	30-Nov-15	31-Dec-15	30days			152	76,186.00	16-Dec-15; 30-Dec-15; 28-Jan-16; 02-Feb-16; 12-Feb-16; 29-Mar-16	JV000138; JV000150; JV000162; PV000604; JV000170; PV000672
53	Training on Cash Management planning	1) To ensure efficiency and effectiveness of cash management planning 2) To monitor national revenue and expenditure	Phnom Penh	GDNT	24-Dec-15	25-Dec-15	2days			31	1,770.12	30-Dec-15; 02-Feb-16; 08-Feb-16	JV000148 PV000604 PV000612
54	Consultation Meeting on Accounting Standard	Lesson learn from French experts as an input for improving the current standard	Phnom Penh	GDNT	13-Dec-15	17-Dec-15	3days	5	14	19	1,635.00	30-Dec-15	JV000149
55	Training on Revenue-Expenditure Forecasting	To improve inhouse capacity regarding Revenue-Expenditure Forecasting	Sihanouk Ville, Cambodia	GDEPF P	19-Dec-15	19-Dec-15	1day	18	25	43	5,340.40	30-Dec-15; 11-Jan-16; 15-Jan-16; 8-Apr-16	JV000151 PV000580 PV000587 PV000612
56	Workshop on MEFInfo Database	Workshop on MEFInfo Database	Mondulikiri	GDEPF P	26-Dec-15	27-Dec-15	2days	12	31	43	8,991.20	30-Dec-15; 11-Jan-16; 12-Jan-16; 08-Apr-16	JV000152 PV000581 PV000582 PV000612
57	3rd GSC Retreat	Update GSC Vision and Annual Action Plan 2016	Siem Reap	GSC	7-Jan-16	8-Jan-16	2days	23	2	25	3,722.50	22-Jan-16; 15-Feb-16; 18-Feb-16	JV000160; PV000621; PV000627;
58	15 GDNT Officials Attend Workshop on 1) Essential Skills for Leading & Empowering People and 2) Training of Trainer	To improve capacity of GDNT official in Leadership and Management	Minset & Entrepreneur Center	GDNT	30-Jan-16	14-Feb-16	6days	1	14	15	8,700.00	3-Feb-16	PV000602
59	Training program on Program Budgeting and Budget Entity (4 Sessions)	1) Improve capacity of Trainers of Trainees 2) Improve capacity of budget officials from 15 LMs to be full program budgeting in 2016	Le Royal and Sokha Hotel, Phnom Penh	GDB	15-Feb-16	26-Feb-16	9days			1200	89,401.00	10-Mar-16; 22-Mar-16; 05-Apr-16; 06-Apr-16; 11-Apr-16; 26-Apr-16;	JV000175; PV000660; PV000677; PV000688; PV000695; PV000707;
60	Meeting on the preparation of BSP 2017-2019 at SHV	To ensure consistency of budget execution and budget formulation by focusing on how to link to Policy Objective, Program, Activity and Indicator	Independent Hotel, Sihanouk province	GS-MEF	28-Mar-16	30-Mar-16	3days			212	40,229.00	22-Apr-16; 27-Apr-16; 26-Apr-16; 18-May-16	JV000191; PV000710; PV000708; PV000740
61	Training on Petty Cash Advance Procedure for Program Budgeting	To disseminate Guideline on Petty Cash Advance Implementation for Financial Staffs from General Departments of MEF	EFI, Phnom Penh	EFI	1-Feb-16	3-Feb-16	3days	37	26	63	2,339.49	01-Apr-16; 06-Apr-16	PV000675; PV000688;
62	Training Program on Budget Execution Procedure	To increase awareness on Program Budgeting Execution for officials from provincial departments who involved in inspecting and auditing activity; Session 1: 10-11 Mar 2016; Session 2: 16-17 Mar 2016; Session 3: 24-25 Mar 2016)	Phnom Penh Hotel, Sunway Hotel, Cambodiana Hotel	EFI	10-Mar-16	25-Mar-16	6days	239	101	340	15,381.25	06-Apr-16; 22-Apr-16; 29-Apr-16; 29-Apr-16; 29-Apr-16	PV000688; JV000189; PV000716; PV000717; PV000718

63	3 Sessions of Training on Petty Cash Advance Procedure for Program Budgeting	To disseminate Guideline on Petty Cash Advance Implementation for officials from provincial departments; Session 1: 28-31 Mar 2016; Session 2: 02-05 May 2016; Session 3: 16-19 May 2016	Battambang, Siem Reap and Kg. Chhnang	EFI	28-Mar-16	19-May-16	12days	296	159	455	61,281.55	25-Apr-16; 29-Apr-16; 26-May-16; 13-Jun-16; 15-Jun-16; 24-Jun-16	PV000706; PV000719; PV000748; JV000211; PV000773; PV000790
64	CAP3 Launching and Annual Review 2015 of PFMRP	1) To disseminate Consolidated Action Plan for PFMRP-Stage 3; 2) To review PFMRP implementation in Year 2015	Sofitel Poketra, Phnom Penh	GSC	21-Mar-16	22-Mar-16	2days				75,228.35	06-Apr-16; 07-Apr-16; 07-Apr-16; 11-Apr-16; 11-Apr-16; 12-Apr-16; 27-Apr-16; 29-Apr-16; 11-Apr-16; 24-Jun-16	PV000690; PV000692; PV000693; JV000187; PV000697; PV000711; PV000715; JV000187; PV000791
65	To T and Regional Training on BSP for SNAs	1) To raise awareness on BSP Concept 2) to improve understanding on the determination of indicators, on the BSP formulation 3) Introduce about M & E Session 1: Training in SHV 10-11 May 16 Session 2: Training in SRP on 18 May 16 Session 3: Training in Kratie on 23 May 16 Session 4: Training in BTB on 26 May 16 Session 5: Training in SHV on 30 May 16	Phnom Penh, Siem Reap, Kratie, Battambang, and Sihanouk Ville	GDSNA F	10-May-16	30-May-16	6days	267	90	357	44,256.14	27-May-16; 30-May-16; 10-Jun-16; 10-Jun-16; 10-Jun-16; 10-Jun-16; 13-Jun-16; 24-Jun-16	PV000749; JV000204; PV000758; PV000759; PV000760; PV000761; JV000209; PV000791;
66	Training Program on Public Procurement for BE from LMs	Enhance awareness and capacity of BE from LMs on Rule and Regulation of Public Procurement Session 1: 04-07 Apr 2016; Session 2: 25-28 Apr 2016	Phnom Penh Hotel, Cambodia	GDPP	4-Apr-16	28-Apr-16	8days	266	94	360	37,794.05	25-May-16; 27-May-16; 02-Jun-16; 24-Jun-16	PV000746; JV000202; PV000750; PV000790
67	Consultation Workshop on FMIS Stage 2	To introduce the successful launch and rolling out of FMIS Stage 1 and to get input for FMIS Stage 2	Sokha Hotel, Phnom Penh	ITD	26-May-16	26-May-16	1day		125		4,327.40	27-May-16; 13-Jun-16; 24-Jun-16; 15-Jun-16;	JV000201; PV000762; PV000791; PV000770
68	Awareness Workshop on PFMRP	To increase awareness on PFMRP for Public Sector, particularly for Union of Youth Federations of Cambodia	Phnom Penh Hotel, Phnom Penh	GSC	31-May-16	31-May-16	1day	584	277	861	28,890.55	16-Jun-16; 16-Jun-16; 16-Jun-16; 24-Jun-16	PV000775; PV000776; PV000777; PV000791
69	Dissemination workshop on the effectiveness of legal provision implementation	Increase awareness on Legal Provisions of MEF for Sub National Administration in the areas of PFM Reform, Budget Framework, Procurement Procedure, the Role of Public Accountant and State Property Management	Battambang	LAD-GS MEF	5-May-16	6-May-16	2days		400		29,164.00		JV000206
<b>Total Training and Workshop (III)</b>													
<b>IV) Meeting and Discussion</b>													
1	Various Meeting and Discussion in Year 2014 and 2015	Office supply and stationery, photocopy fee and mission fee for various meeting and discussion	MEF Meeting Rooms	GSC	12-Jun-14; 10 Jul-14; 14-Aug-14	12-Jun-14; 10 Jul-14; 14-Aug-14					3,067.90	01-Jul-14; 16-Jul-14; 17-Jul-14; 03-Sep-14; 24-Dec-14 28-May-15 7-Sep-15 18-Sep-15	PV000555; PCV00088; PCV00089; PCV00134; PCV00240 PV000312 JV000094 PV000430



### 3.4 PROCUREMENT TRACKING FORM FOR CONSULTANT SERVICES

Package No	Loan No.	Contract No.	Description of Services	Procurement Method +	Prior Review (Prior) or Post Review (Post)	Procuring Agency	Plan (P) /Schedule (S) / Actual (A)	Cost Estimate / Actual Cost (USD)	TOR/EOI								Evaluation						Contract				Current Status	
									PIU sent TOR and REOI to the Bank for NOL (date)	PIU sent TOR and REOI to the Bank for REOI (date)	The Bank provided NOL to TOR and REOI (date)	PIU issued REOI (date)	Submission of EOIs date	PIU sent Shortlist along with the EOI evaluation report to the Bank for NOL (date)	The Bank provided NOL to shortlist (date)	PRC Approved Minute negotiated contract with consultant	PIU sent draft negotiated contract to the Bank for NOL (date)	The Bank provided NOL to the Draft Negotiated Contract (date)	PIU signed contract with consultant (date)	PIU sent a copy of signed contract for the Bank's record (date)	Consultant's Name	Contract Start date	Contract Completion date					
TI-Procurement package that planned output for January, February and March 2016																												
CS-01/16	Trust Fund No. TF015434		Office Manager of GSC (12 months), tax inclusive	SSS	Prior	GSC	P	40,320	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	15-Mar-15	16-Mar-15			1-Apr-15	31-Mar-16	Extended
							S																					
CS-02/16	Trust Fund No. TF015434		Financial Controller of GSC (12 months), tax inclusive	SSS	Prior	GSC	A	27,909	25-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	21-Jan-16	21-Jan-16	21-Jan-16	21-Jan-16	1-Jan-16	31-Dec-16	Extended
							S	31,200	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
CS-03/16	Trust Fund No. TF015434		Procurement Officer of GSC (12 months), tax inclusive	SSS	Prior	GSC	A	22,800	1-Mar-15	20-Feb-15	20-Feb-15	20-Feb-15	20-Feb-15	20-Feb-15	20-Feb-15	20-Feb-15	20-Feb-15	20-Feb-15	20-Feb-15	20-Feb-15	20-Feb-15	21-Jan-16	21-Jan-16	21-Jan-16	21-Jan-16	1-Jan-16	31-Dec-16	Extended
							S	31,200	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
CS-04/16	Trust Fund No. TF015434		Accountant of GSC (12 months), tax inclusive	SSS	Prior	GSC	A	22,456	25-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	24-Dec-15	21-Jan-16	21-Jan-16	21-Jan-16	21-Jan-16	1-Jan-16	31-Dec-16	Extended
							S	15,600	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	N/A	
CS-05/16	Trust Fund No. TF015434		Administrative Officer of GSC (11 months 20 days), tax inclusive	IC	Prior	GSC	A	10,608	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	22-Jan-16	15-Mar-15	16-Mar-15	16-Mar-15	16-Mar-15	1-Apr-15	31-Mar-16	Extended
							S																					
CS-06/16	Trust Fund No. TF015434	PPM/ GSC/ 001/ FMWG 14	5 ICT Technicians for FMWG	IC	Prior	GSC	A	13,670	N/A	25-Dec-15	25-Dec-15	25-Dec-15	25-Dec-15	25-Dec-15	25-Dec-15	25-Dec-15	25-Dec-15	25-Dec-15	25-Dec-15	25-Dec-15	25-Dec-15	9-Feb-16	N/A	N/A	N/A	10-Feb-16	31-Dec-16	Contract signed
							S																					
CS-07/16	Trust Fund No. TF015434	PPM/ GSC/ 085- (Local Consultant) 14	Change Management Coordinator for FMWG	IC	Prior	GSC	A	34,600	13-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	1-Feb-16	N/A	N/A	N/A	1-Feb-16	31-Dec-16	Contract signed
							S	30,000																				
CS-08/16	Trust Fund No. TF015434		Electricity and HVA Engineer	IC	Post	GSC	A	12,000	13-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	31-Aug-16	1-Feb-16	N/A	N/A	N/A	1-Feb-16	31-Dec-16	Contract signed
							S	10,600																				





# 3.4 PROCUREMENT TRACKING FORM FOR GOODS-GENERAL

Contract No.	Loan No.	Description of Goods	Procurement Method +	Prior Review (Prior) or Post	Procuring Agency	Plan (P) / Schedule (S) / Actual (A)	Cost Estimate / Actual Cost (USD)	Bidding Documents (BD) and Bidding Process										Bid Evaluation/Contract Award										Contract															
								PU sent draft BD to PRC for approval (Date)	PRC approved draft BD (Date)	PU sent draft BD to the Bank for NOL (Date)	The Bank provided NOL to the draft BD (Date)	PU issued invitation for bids and bidding documents (Date)	Public bid opening (Date)	PU sent Bid Opening Minutes to all bidders and the Bank	PU sent Bid Evaluation report to PRC for approval (date)	PRC approved Bid Evaluation report (date)	PU sent Bid Evaluation report to the Bank for NOL (date)	The Bank provided NOL to Bid Evaluation report (date)	PU issued Letter of notification for contract award (date)	PU signed Contract with winning bidder (Date)	Contract for the Bank's record (Date)	Supplier's Name	Delivery start date	Delivery Completion Date	PU issues Certificate of Acceptance (date)	Current Status																	
On going procurement package 2015																																											
G-01/15	Trust Fund No. TFO15434	Supply of Computer Equipments (269 units of Desktop, 116 units of Laptop, 14 units of Projector, 35 units of Scanner, 18 units of Photocopier, 93 units of Black and White printer and 4 units of	ICB	Prior	GSC	P	624,100	20-Apr-15	27-Apr-15	4-May-15	5-May-15	6-May-15	5-Jul-15	6-Jul-15	6-Jul-15	7-Jul-15	21-Jul-15	28-Jul-15	29-Jul-15	31-Jul-15	10-Aug-15	11-Aug-15	N/A	N/A	9-Nov-15	19-Nov-15	23-Nov-15																
G-02/15	Trust Fund No. TFO15434	Supply, Delivery and Installation of 1 Set of Server and 4 Desktops for MEF	NS	Post	GSC	S	26,400	1-Nov-15	8-Nov-15	N/A	N/A	9-Nov-15	23-Nov-15	N/A	30-Nov-15	2-Sep-15	6-Apr-16	6-Apr-16	25-Apr-16	26-Apr-16	3-May-16	26-May-16	TIK HONG & NECKA	3-May-16	18-Jul-16	21-Jul-16																	
Quarter 3 (July, August and September) 2016																																											
G-03/16	Trust Fund No. TFO15434	Printing and Supply of 16000 Books for GDMEF	NCB	Prior	GSC	P	480,000	20-Jun-16	27-Jun-16	4-Jul-16	5-Jul-16	6-Jul-16	5-Aug-16	6-Aug-16	6-Aug-16	19-Aug-16	21-Aug-16	28-Aug-16	29-Aug-16	23-Aug-16	30-Aug-16	31-Aug-16	N/A	N/A	14-Oct-16	15-Oct-16	22-Oct-16																
G-04/16	Trust Fund No. TFO15434	Supply of 1 unit of VANN for GSC	NS	Post	GSC	S	35,000	10-May-16	17-May-16	N/A	N/A	18-Jun-16	1-Jun-16	19-Jul-16	27-Jul-16	2-Aug-16	10-Jun-16	10-Jun-16	N/A	N/A	13-Jun-16	1-Jul-16	N/A	N/A	24-Aug-16	25-Aug-16	1-Sep-16																
G-04/16	Trust Fund No. TFO15434	Supply of 4 units of SUV for GDNT and GDPPP	NCB	Post	GSC	P	140,000	20-May-16	27-May-16	3-Jun-16	4-Jun-16	5-Jun-16	21-Jun-16	6-Jul-16	6-Jul-16	19-Jul-16	21-Jul-16	28-Jul-16	29-Jul-16	23-Jul-16	30-Jul-16	31-Jul-16	A&A Auto Group	27-Jul-16	9-Sep-16	14-Sep-16	21-Sep-16	New															
G-05/16	Trust Fund No. TFO15434	Supply and Installation of 50 Units of Air Conditioner and 50 Units of Auto Voltage and 25 Units of Generator for FMWG	NS	Post	GSC	P	75,000	12-Jun-16	19-Jun-16	26-Jun-16	27-Jun-16	28-Jun-16	6-Jul-16	28-Jul-16	29-Jul-16	5-Jul-16	11-Jul-16	11-Jul-16	2-Aug-16	N/A	N/A	2-Aug-16	N/A	N/A	6-Oct-16	7-Oct-16	14-Oct-16	New															
G-06/16	Trust Fund No. TFO15434	Supply of Maintain and support the electricity work for FMIS (Flick Electricity Testing) for FMWG	NS	Post	GSC	P	20,000	21-Jun-16	28-Jun-16	N/A	N/A	14-Jun-16	28-Jun-16	N/A	N/A	5-Jul-16	ITD reviewing the evaluation report	22-Jul-16	N/A	N/A	25-Jul-16	12-Aug-16	N/A	N/A	5-Oct-16	6-Oct-16	13-Oct-16	New															
G-07/16	Trust Fund No. TFO15434	Guideline Printing and Budget guideline for GDB	NS	Post	GSC	P	5,500	1-Jul-16	8-Jul-16	N/A	N/A	9-Jul-16	23-Jul-16	N/A	N/A	30-Jul-16	1-Aug-16	1-Aug-16	N/A	N/A	4-Aug-16	22-Aug-16	N/A	N/A	15-Oct-16	16-Oct-16	23-Oct-16	New															
G-08/16	Trust Fund No. TFO15434	Publishing Material of Program Budgeting Book for EET	NS	Post	GSC	P	14,000	1-Jul-16	8-Jul-16	N/A	N/A	9-Jul-16	23-Jul-16	N/A	N/A	30-Jul-16	1-Aug-16	1-Aug-16	N/A	N/A	4-Aug-16	22-Aug-16	N/A	N/A	15-Oct-16	16-Oct-16	23-Oct-16	New															
G-09/16	Trust Fund No. TFO15434	Supply of 014 Units of Desktop, 1 Unit of Camera and 1 Unit of Projector for GDPPP and GDSNAF	NS	Post	GSC	P	20,000	15-Jul-16	22-Jul-16	N/A	N/A	23-Jul-16	6-Aug-16	N/A	N/A	13-Aug-16	15-Aug-16	15-Aug-16	N/A	N/A	18-Aug-16	5-Sep-16	N/A	N/A	29-Oct-16	30-Oct-16	6-Nov-16	New															
G-10/16	Trust Fund No. TFO15434	Supply of Server Equipments (2 Servers, 2 UPS for Servers, 1 Rack, 2 Monitors and Dial Cameras) for GDNT	NS	Post	GSC	P	34,400	1-Aug-16	8-Aug-16	N/A	N/A	9-Aug-16	23-Aug-16	N/A	N/A	30-Aug-16	1-Sep-16	1-Sep-16	N/A	N/A	4-Sep-16	22-Sep-16	N/A	N/A	15-Nov-16	16-Nov-16	23-Nov-16	New															
G-11/16	Trust Fund No. TFO15434	Supply of 50 Units of FMIS Software License for FMWG	NS	Post	GSC	P	75,000	1-Aug-16	8-Aug-16	N/A	N/A	9-Aug-16	23-Aug-16	N/A	N/A	30-Aug-16	1-Sep-16	1-Sep-16	N/A	N/A	4-Sep-16	22-Sep-16	N/A	N/A	15-Nov-16	16-Nov-16	23-Nov-16	New															
							T2:	878,900																																			
							Total All:	1,491,016																																			

## 4. ANNEX

### 4.1 EXTERNAL AUDIT REPORT FINDING

BDO (Cambodia) Limited had conducted external financial audit on PFMRP 04-08 April 2016. Audit Reports comprising Management Letter and Audited Financial Statement were finalized and issued by the auditor on 29 June 2016. The Reports were then submitted to the World Bank at the same day. Below table showed management responses and actions against the external auditor finding and recommendation.

No.	Finding	Recommendation	Responses	Status
1	<u>Quarterly Report</u> : Quarterly Financial Monitoring Reports (“FMRs”) which is now prepared as Interim Unaudited Financial Reports (“IFR”) were not submitted to the World Bank as per the deadline set by the Supplementary Financial Management Manual (“SFMM”).	Quarterly report should be submitted to the World Bank no later than 45 days after the end of each quarter. The IFRs should be prepared and submitted to the World Bank within the time frame set out in the SFMM	The project will follow the auditor’s recommendation	IFR Q1-2016 and Q2-2016 are timely submitted to the World Bank. GSC will pay more attention in this regards.
2	<u>Settlement of Cash Advance</u> : Certain advances to staff were not properly cleared within 10 working days as stipulated in the SFMM.	Liquidation of advances should be made within the time frame stipulated in the SFMM after the completion of the activity. Long outstanding advances should be closely monitored and cleared within 10 working days after the completion of the activities	GSC commits to further improve advance monitoring process through phone call and email communication.	on-going monitoring
3	<u>Signature of participants</u> : per diem of three participants as stated in the per diem calculation and payment list for signed off and the claims were received by the same individual on behalf of all the participants.	The project management should closely monitor the acknowledgement of payment in all the activities organized by the project to ensure that payments are rightfully received.	The project will follow the auditor’s recommendation	Done
4	<u>Hand-written invoices</u> : auditor noted that the suppliers’ invoices for certain payments were hand-written. Without proper invoices, the project may not be able to ensure the validity of the payments.	All suppliers’ invoices should be properly prepared by the suppliers to ensure the validity.	To ensure the reliability of some kinds of payment, GSC has shifted a variety of services into “Services and Corporate Agreement” for some kind of services such as car wash, the venues for training/workshop, photocopy, translator/ interpreter and air tickets.	Based on WB letter dated 18 July 2016, implementing department refunded USD 20 and KHR 323,200 for the case recorded in JV000111
5	<u>Quotation for procurement of hotel services</u> : “FMIS User Acceptance Test” was organized based on only one quotation.	At least three quotations are obtain for any workshop in order for the project to attain competitive prices and to comply with the SFMM	The project adhered to completed process outlined in SFMM by issuing Request for Quotations to various Service Providers. In future the Project will use “Services and Corporate Agreement” to minimize administrative process.	Significantly done from July 2016 after some kind of service shift to Corporate Agreement.

## 4.2 INTERNAL AUDIT REPORT FINDING

From 01 April to 31 May 2016, General Department of Internal Audit had conducted internal audit field work on PFMRP for FY 2015. Internal Audit Reports will be finalized and shared with the World Bank by August 2016. Draft key internal audit findings (unofficial translation) are summarized in the table below.

No.	Recommendation	Actioned b GSC Management	Risk Rating	Action Deadline	Status
1	Admin and Finance Section should pay more attention on Filing Management (Letter In and Letter Out) by recording in the proper and timely manners.	Admin Unit will record all letter in and letter out in Journal Book (Hard Record).	Medium	01-Aug-2016	Implemented
2	Admin and Finance Section should pay more attention on daily staff attendances and encourage all staff follow internal rule and regulation.	Admin Unit will regularly monitor staff attendance as per the internal auditor recommendation. GSC will follow auditor recommendation.	Medium	01-Jul-2016	Implemented
3	Admin and Finance Section, particularly in-charged officials should closely monitored supporting financial documents to ensure full and correct information.	GSC will follow auditor recommendation.	Medium	01-Jul-2016	On-going monitoring
4	Admin and Finance Section, particularly in-charged officials should pay more attention to timely submit IFRs to the World Bank as specified in the SFMM.	GSC will follow auditor recommendation	High	01-Jan-2016	IFR Q1-2016 and Q2-2016 are timely submitted. GSC will pay more attention in this regards.
5	GSC should push in-charged officials to conduct periodic physical check of fixed assets at all relevant institutions.	GSC will conduct periodic physical check of fixed assets.	High	01-Dec-2016	GSC plans to conduct physical check of fixed assets.
6	GSC should timely prepared fixed assets registers for year 2015 and continue to update the new items in the register.	GSC will follow auditor recommendation.	Medium	01-Sep-2016	Fixed assets registers are updated and will then be submitted to management.
7	GSC should manage to evaluate the old and damage assets (under the closed PFMAP Project) and then reporting to Fixed Asset Committee for review and approval on fixed assets disposal.	GSC will follow auditor recommendation.	Medium	01-Dec-2016	During physical check of fixed assets, GSC will take proper action for on-site assets disposal.
8	Official in-charged of IT should monitor the surrounding environment for locating server and regularly back up data.	Peach Accounting System is regularly backed up by Finance Team. For the project server, GSC will follow auditor recommendation.	Medium	01-Oct-2016	GSC will take proper action against auditor recommendation.
9	GSC should equally inform all Implementing General Departments about Oversea Training Procedure to ensure equity in capacity building. On the other, the notification of the case rejected should be replied in written.	1) GSC has informed all Implementing General Departments about oversea training during budget negotiation 2) In future, GSC will follow auditor recommendation by issuing written notification	High	01-Sep-2016	All important decision regarding the budget for oversea training will be notified in written.

### 4.3 PROJECT RESULT FRAMEWORK

**Project Development Objectives (PDO):** The Project Development Objective is to enhance public financial management by strengthening: (a) revenue mobilization and (b) budget execution processes through the implementation of the Financial Management Information System (FMIS). Progress against the principal objective will be measured by the contribution made to the PFMRP's key Performance Indicators and Target set forth under the Stage Two of the PFMRP

These results are at		Project level								
Project Development Objective Indicators										
Indicator Name	Core	Unit of Measure	Baseline	Cumulative Target Values				Frequency	Data Source	Responsibility for Data Collection
				2013	2014	2015	2016			
Improving budget execution processes through the implementation of the FMIS	<input type="checkbox"/>	Number of treasury office at the national and provincial levels implementing FMIS	Procurement process in progress	FMIS contract awarded	System Design	3	26	26 (fully operational FMIS)	FMIS implementation schedule, Progress reports	FMWG, MEF
Budget Execution Reports/ Financial Statements presented with disclosure of accounting standards used as the basis for their preparation and accounting policies followed	<input type="checkbox"/>	Yes/No	Preparation of IPSAS cash basis in progress	No	No	Partial	IPSAS cash basis report produced	IPSAS cash basis report produced	Budget execution reports/financial statement	MEF
Enhanced revenue mobilization as measured by (an average of) 0.5 percent of GDP domestic revenue increment per annum <sup>2</sup>	<input type="checkbox"/>	Revenue to - GDP ratio	13.0%	14.0%	15.0%	15.5%	16.0%	16.0%	MEF fiscal reports	MEF
Intermediate Results Indicators										
Improve budget classification through the implementation of the uniform account code structure	<input type="checkbox"/>	# of budget classification segments implemented	Six budget classification codes developed [Function Classification (FC), Administrative Classification (AC), Economic Classification (EC), Program Classification (PC), Geographic Classification (GC), Source of Fund Classification (SFC)]	EC	EC	EC, AC, GC, PC	EC, AC, GC, P C, FC, SFC, and Project	EC, AC, GC, P EC, AC, GC, P C, FC, SFC, and Project	Progress reports	MEF
Business processes for FMIS-related processes reengineered	<input type="checkbox"/>	Schedules progress	To be business processes being developed and finalized	None	All line departments sign off	The to be business progresses configured in the FMIS	Efficient business progresses successfully implemented by the FMIS	Efficient business progresses successfully implemented by the FMIS	Progress reports	MEF

Indicator Name	Core	Unit of Measure	Baseline	Cumulative Target Values					Frequency	Data Source	Responsibility for Data Collection
				2013	2014	2015	2016	End Target			
Change management for FMIS-related business processes implemented	<input type="checkbox"/>	Schedules progress	Change management and communication plan under development	None	Change management and communication plan developed	Implementation at the national level	Implementation at the sub-national level	Full implementation	Quarterly	Progress reports	MEF
Improved Budget Strategic Plan with detailed costing at 10 ministries implementing the Program budgeting	<input type="checkbox"/>	Measured by # of ministries developed detailed costing Budget Strategic Plan	Budget strategic plans have been developed and are of varying quality	-	1	3	10	10	Annual	Progress reports	MEF
More timely closure of financial accounts at the end of the fiscal year		# of months after each fiscal year	5 to 6 months delay in financial account closure	5 to 6 months	3 to 4 months	1 to 3 months	1 to 2 months	1 to 2 months	Annually	Progress reports	MEF
Improved commitment control implemented under the FMIS through the use of system generated purchase order	<input type="checkbox"/>	All purchase orders generated by the FMIS system	FMIS being configured	No	No	Partial	100% at the national	100% at the national	Annually	Reports from FMWG and project progress reports	MEF
Revenue mobilization action plans developed and its implementation monitored	<input type="checkbox"/>	Scheduled progress (1= finalize and approve strategy and action plans, 2 = prepare sequenced and prioritized action plans, 3 = monitor implementation, 4 = interim monitoring report)	Revenue mobilization strategy developed and (2013-2018) being finalized	1	1	2.3	3.4	Interim monitoring reports developed	Quarterly	Progress reports, annual external advisory panel and PEFA reports	MEF
Tax revenue (direct, indirect, and trade taxes) as a percentage of GDP is increased by 0.3 annually	<input type="checkbox"/>	Annual tax revenue collection	Tax revenue as a percentage of government domestic revenue base	11.8	12.4	12.7	13.0	13.0	Quarterly	TOFE and progress reports	MEF
Non-tax revenue official receipts rolled out to sub-national administration	<input type="checkbox"/>	Central and provincial administrations	Some ministries and 8 provincials administrations		Some ministries and 8 provincials administrations	16 subnational administrations	Full implementation (all subnational administrations) and monitoring	Full implementation (all subnational administrations) and monitoring	Quarterly	Progress reports	MEF
Female staff from the MEF and targeted agencies trained on PFM related skills increased	<input type="checkbox"/>	Percentage of women participant in training	Beginning to strengthen women's participation	5%	10%	15%	20%	20%		Progress reports	MEF

#### 4.4 STATUS OF RECOMMENDATION IN IMPLEMENTATION

A World Bank Group team undertook a mission in Phnom Penh from March 21-29, 2016 to conduct a mid-term review of the PFMMP implementation. Financial Management Review of the project with recommendation as summarized below.

No.	Recommendation	Responsibility	Action Deadline	Status
1	<i>Approved Budget of 2016:</i> the Bank suggested that the approved 2016 budget be shared with all implementing agencies as a matter of priority. New activities not included in the approved work plan are to be included in the next revision of the budget, which will be submitted to the Bank for approval.	GSC Finance Unit	April 2016	<i>Done.</i> AWPB was shared with all Implementing General Department on 27 April 2016.
2	<i>Petty Cash Account for FMWG:</i> During the mission, it was agreed that a petty cash account will be established at the ITD to facilitate logistical arrangements with a float of \$1,000.	GSC Finance Unit	April 2016	<i>Done.</i> Petty Cash Advance Account was established and training was provided to ITD's in-charged officials in July 2016. <i>The petty cash float is \$2,000 based on conditional NOL on SFMM.</i>
3	<i>Service and Corporate Agreement:</i> GSC project management and the Bank agreed to shift a variety of services into "Service level agreements" with suppliers and contractors.	GSC Admin and Procurement Unit	July 2016	<i>Significantly Done.</i> - Car Wash: Done in April 2016 - Venue for Training: contract with 8 Hotels on 03 August 2016 - Fuel: Continue to use Contract with Total - Air Ticket: contract with 3 Tour Agent on 29 July 2016 - Photocopy: There was no interest during the 1 <sup>st</sup> and 2 <sup>nd</sup> round of Invitation for Quotation. Now the project is pursuing the 3 <sup>rd</sup> round of Invitation for Quotation. - Stationery: one year contract for the supply of office supply and stationery expired in July 2016. The project is now in the process of Invitation for Quotation. The process will be completed by August 2016.
4	<i>Revision of the FM Manual:</i> The current FM Manual will be reviewed by GSC in consultation with the implementing department prior to submission for the Bank approval..... The proposed revision is within the purview of the government SP/FM/PM last revised in May 2012. Revisions to the manual will reflect the agreed and recent changes including petty cash administration for ITD, vehicle management, vendor services and corporate agreement and cash advance for training activities.	GSC Finance Unit	June 2016	<i>Done.</i> The revised SFMM was submitted to the Bank for review, comment and NOL on 03 June 2016. Conditional NOL was given on 21 June 2016. It's anticipated that the document will be finalized by August 2016.

5	<p><i>Interim Unaudited Financial Report (IFR):</i> The project is advised to include in the next IFR submission with (i) update status implementation of related FM action from AM (ii) update status of implementation to strengthen screening and reviewing of invoices/receipts and supporting documents related to trainings, petty cash and operating costs following the recommendation from the transaction review, (iii) address any action for the slippage activity that has not been completed in the quarter compared to the approved work plan and budget, and (iv) provide an update status of monthly management account.</p>	GSC Finance Unit	N/A	<p>Significantly Done.</p> <p>(i) Status FM recommendation is attached as annex of IFR.</p> <p>(ii) Supporting document screening is closely monitored by Accountant and Accounting Assistant.</p> <p>(iii) GSC plan to organize workshop in August 2016 to address Actual vs. Budget Plan 2016 to push planned activities of all Implementing General Department.</p> <p>(iv) Monthly Management Account will be updated by August 2016.</p>
6	<p><i>Internal Audit:</i> Internal Audit report will be made available to the Bank by July 2016 and GSC will include in the IFR for third quarter 2016.</p>	GSC Finance Unit	July 2016	<p>Significantly Done.</p> <p>GDIA already completed internal audit field work and draft report already reviewed and finalized by GSC. The report will be made available to the WB by August 2016. However, draft finding is shown in Annex 4.2 of IFR for second quarter 2016.</p>
7	<p><i>External Audit:</i> The project is advised to submit audited financial statements together with management letter to the Bank on or before June 30, 2016.</p>	GSC Finance Unit	June 2016	<p>Done</p> <p>External Audit Reports for FY 2015 was submitted to the WB on 29 June 2016 and posted in the project website. External Audit Finding is shown in Annex 4.1 of IFR for second quarter 2016</p>